



Australian Government



Workplace  
Gender Equality  
Agency

# Employer Public Report

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## Public Reports

WGEA publishes the Public Report, except personal information in whole, or part on the Data Explorer and uses its contents in whole or part for other purposes in electronic or other formats.

Two documents make up your Public Report and can be generated and downloaded after preparing your submission for lodgement:

- Public Report – Questionnaire
- Public Report – Employee Data Tables

The Public Report must be:

- Given to your CEO or equivalent for review, approval and sign off before lodgement.
- Shared in accordance with the Notification and Access requirements under the *Workplace Gender Equality Act 2012 (the Act)*.

Report contacts will be asked to declare in the Portal that all relevant CEO or equivalents have signed the public report.

Detailed information on the requirements to share the public report with your employees, members or shareholders can be found within the online Reporting Guide on [Notification and Access requirements](#).

### Gender Equality Standards

If there is a single entity employing 500 or more employees, they must have a policy or strategy in place against each of the six Gender Equality Indicators. More information can be found within the online reporting guide on [Gender Equality Standards](#).



# Workplace Overview

## Policies & Strategies

Employer policies or strategies on workplace gender equality and the composition of the workforce can be powerful levers for making progress and change. Policies or strategies are most effective when backed up by evidence-informed action plans to address areas of imbalance and inequality. Similarly, targets are achievable, time-framed goals that create mechanisms for accountability and are effective when combined with dedicated actions to help achieve them.

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### 1.1 Do you have formal policies and/or formal strategies in place that support gender equality in the workplace?

Yes

Policy; Strategy

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#### 1.1a Do the formal policies and/or formal strategies include any of the following?

Recruitment; Retention; Performance management processes; Promotions; Succession planning; Training and development; Talent identification/identification of high potentials; Key performance indicators for managers relating to gender equality

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### 1.2 Do you have a formal policy and/or formal strategy on diversity and inclusion in your organisation?

Yes

Policy; Strategy

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#### 1.2a Do the formal policies and/or formal strategies include any of the following?

Gender identity; Aboriginal and/or Torres Strait Islander background; Cultural and/or language background; Disability and/or accessibility; Age

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### 1.3 Does your organisation have any targets to address gender equality in your workplace?

Yes

Reduce the organisation-wide gender pay gap; Increase the number of women in management positions; Increase the number of women in male-dominated roles; Increase the number of men taking parental leave; To have a gender balanced governing body (at least 40% men and 40% women)

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### 1.4 If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Our commitment to DEI means that we promote and seek to provide an inclusive and



supportive working environment that recognises and celebrates all the ways we are different. During the year, we introduced a new DEI vision: Everyone Belongs. Our refreshed DEI Statement reflects our belief that a diverse and engaged workforce contributes to strong business performance and supports the deliver of our Purpose, Plan and Ambition. Furthermore, our target is to have representation of 40 per cent female, 40 per cent male and 20 per cent either gender at all levels of our business by 2025. We are well positioned to meet this goal. The Board has the objective of 40:40:20 gender representation for Directors. We currently have four women on the Board, representing 44% of Directors. We address gender equity through:

- Pay equity – we complete annual pay equity assessments and external benchmarking of roles to check that men and women performing the same work are not paid differently.
- Recruitment practices – we have gender-balanced candidate shortlists when recruiting new talent and continually assess our internal and external recruiting processes to eliminate bias.
- Culture – we hosted a 2024 Female Leadership Program, we have inclusive Parental Leave and Domestic and Family Violence Leave policies, executives complete leadership shadow exercises and we raise awareness and advocate for gender equity. In 2024, 16 leaders from across our business completed our 2024 Female Leadership Program. The program-built capability across three of our five capability framework factors. The program included:

1. Know yourself: Have self-awareness and understanding of leadership style and behaviours.
2. Self-certainty: Build resilience and empowerment to work towards a leadership ambition.
3. Impact and influence: Learn how to influence at senior levels and build presence.

The program culminated with a roundtable discussion with the Board where our female leaders practiced their influence and executive presence skills. Simultaneously this enabled members of our Board to meet female talent who have been identified as successors to regional manager, head of, or general manager roles.



# Workplace Overview

## Governing Bodies

Gender balance on governing bodies or Boards is good for business. It contributes to workplace gender equality outcomes and improved company performance more broadly. Measures to support gender balance in the governing body include analysing the gender representation of chairs and other members, considering gender in the selection of Board members, and taking action to drive change through term limits, gender equality targets and policies.

### 1.5 Identify your organisation/s' governing body or bodies.

**Organisation:** Scentre Group Limited

#### A. To your knowledge, is this governing body also reported in a different submission group for this year's Gender Equality Reporting?

No

#### B. What is the name of your governing body?

Board of Directors

#### C. What type of governing body does this organisation have?

Board of Directors

#### D. How many members are in the governing body and who holds the predominant Chair position?

	Female (F)	Male (M)
Chair	1	0
Members (excluding chairs)	3	5

#### E. Do you have formal policies and/or formal strategies in place to support and achieve gender equality in this organisation's governing body?

Yes

**Selected value:** Policy; Strategy

#### E.1 Do the formal policies and/or formal strategies include any of following?

NA

#### F. Does this organisation's governing body have limits on the terms of its Chair and/ or Members?



No

**G. Has a target been set on the representation of women on this governing body?**

No

**Selected value:** Governing body is already gender balanced (at least 40% women and 40% men)

**H. Do you have a formal policy and/or formal strategy on diversity and inclusion for this organisation's governing body?**

Yes

Aboriginal and/or Torres Strait Islander identity; Cultural and/or language and/or race/ethnicity background; Disability and/or accessibility; Gender identity

**Organisation:** Scentre Design And Construction Pty Limited

**A. To your knowledge, is this governing body also reported in a different submission group for this year's Gender Equality Reporting?**

No

**B. What is the name of your governing body?**

Board of Directors

**C. What type of governing body does this organisation have?**

Board of Directors

**D. How many members are in the governing body and who holds the predominant Chair position?**

	Female (F)	Male (M)
Chair	1	0
Members (excluding chairs)	3	5

**E. Do you have formal policies and/or formal strategies in place to support and achieve gender equality in this organisation's governing body?**

Yes



Selected value: Policy; Strategy

.....  
**E.1 Do the formal policies and/or formal strategies include any of following?**

NA

.....  
**F. Does this organisation's governing body have limits on the terms of its Chair and/ or Members?**

No

.....  
**G. Has a target been set on the representation of women on this governing body?**

No

**Selected value:** Governing body is already gender balanced (at least 40% women and 40% men)

.....  
**H. Do you have a formal policy and/or formal strategy on diversity and inclusion for this organisation's governing body?**

Yes

Aboriginal and/or Torres Strait Islander identity; Cultural and/or language and/or race/ethnicity background; Disability and/or accessibility; Gender identity

**Organisation:** Scentre Limited

.....  
**A. To your knowledge, is this governing body also reported in a different submission group for this year's Gender Equality Reporting?**

No

.....  
**B. What is the name of your governing body?**

Board of Directors

.....  
**C. What type of governing body does this organisation have?**

Board of Directors

.....  
**D. How many members are in the governing body and who holds the predominant Chair**



position?

	Female (F)	Male (M)
Chair	1	0
Members (excluding chairs)	3	5

**E. Do you have formal policies and/or formal strategies in place to support and achieve gender equality in this organisation's governing body?**

Yes

**Selected value:** Policy; Strategy

**E.1 Do the formal policies and/or formal strategies include any of following?**

NA

**F. Does this organisation's governing body have limits on the terms of its Chair and/ or Members?**

No

**G. Has a target been set on the representation of women on this governing body?**

No

**Selected value:** Governing body is already gender balanced (at least 40% women and 40% men)

**H. Do you have a formal policy and/or formal strategy on diversity and inclusion for this organisation's governing body?**

Yes

Aboriginal and/or Torres Strait Islander identity; Cultural and/or language and/or race/ethnicity background; Disability and/or accessibility; Gender identity

**Organisation:** Scentre Shopping Centre Management (Wa) Pty Ltd

**A. To your knowledge, is this governing body also reported in a different submission group for this year's Gender Equality Reporting?**

No



**B. What is the name of your governing body?**

Board of Directors

**C. What type of governing body does this organisation have?**

Board of Directors

**D. How many members are in the governing body and who holds the predominant Chair position?**

	Female (F)	Male (M)
Chair	1	0
Members (excluding chairs)	3	5

**E. Do you have formal policies and/or formal strategies in place to support and achieve gender equality in this organisation's governing body?**

Yes

**Selected value:** Policy; Strategy

**E.1 Do the formal policies and/or formal strategies include any of following?**

NA

**F. Does this organisation's governing body have limits on the terms of its Chair and/ or Members?**

No

**G. Has a target been set on the representation of women on this governing body?**

No

**Selected value:** Governing body is already gender balanced (at least 40% women and 40% men)

**H. Do you have a formal policy and/or formal strategy on diversity and inclusion for this organisation's governing body?**

Yes

Aboriginal and/or Torres Strait Islander identity; Cultural and/or language and/or



race/ethnicity background; Disability and/or accessibility; Gender identity

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**1.6 If your organisation would like to provide additional information relating to governing bodies and gender equality in your workplace, do so below.**

The Board, in line with the Group's overall commitment, has adopted the objective of 40:40:20 gender representation for the Board. The Board is committed to ensuring that it continues to include directors with an appropriate mix of skills, knowledge, experience and diversity, including gender, and diversity of thought and approach.



# Action on Gender Equality

## Gender Pay Gaps

The gender pay gap is the difference in average or median earnings between women and men. It is a measure of how we value the contribution of women and men in the workforce. The gender pay gap is not to be confused with women and men being paid the same for the same, or comparable, job – this is equal pay. Equal pay for equal work is a legal requirement in Australia. However, illegal instances of unequal pay can still be one of the many drivers of the gender pay gap. Closing the gender pay gap is important for Australia's economic future and reflects our aspiration to be an equal and fair society for all.

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### 2.1 Do you have formal policies and/or formal strategies on equal remuneration (pay equity and the gender pay gap) between women and men?

Yes

Policy; Strategy

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#### 2.1a Do the formal policies and/or formal strategies include any of the following?

To achieve gender pay equity; To close the gender pay gap; To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews); To ensure managers are held accountable for pay equity outcomes; To implement and/or maintain a transparent and rigorous performance assessment process

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### 2.2 Have you conducted analysis to determine if there are remuneration gaps between women and men?

Yes

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#### 2.2a What type of gender remuneration gap analysis has been undertaken?

Like-for-like pay gaps analysis which compares the same or similar roles of equal or comparable value to identify unequal pay; Overall gender pay gap analysis to identify the difference between women's and men's average pay and gender composition across the whole organisation

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#### 2.2b When was the most recent gender remuneration gap analysis undertaken?

Within the last 1-2 years

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#### 2.2c Did you take any actions as a result of your gender remuneration gap analysis?

Yes



Created a pay equity strategy or gender equality action plan; Corrected instances of unequal pay; Identified cause/s of the gaps; Reviewed remuneration decision-making processes; Reviewed talent acquisition processes; Reviewed and implemented performance evaluation processes to ensure no gender bias

You may also provide more detail below on the gender remuneration gap analysis that was undertaken.

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**2.3 If your organisation would like to provide additional information relating to employer action on pay equity and/or gender remuneration gaps in your workplace, please do so below.**

Pay Equity remains under constant review by the Group and is embedded in our business processes.



# Action on Gender Equality

## Employee Consultation

Engaging employees through consultation on gender equality issues helps employers to understand the employee experience and to take meaningful action. Employers can use the information they learn through the consultation process to generate solutions that are practical and relevant to their organisation.

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### 2.4 Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

Yes

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#### 2.4a How did you consult employees?

Employee experience survey; Consultative committee or group; Focus groups; Exit interviews; Performance discussions

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#### 2.4b Who did you consult?

ALL staff

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### 2.5 Do you have formal policies and/or formal strategies in place to ensure employees are consulted and have input on issues concerning gender equality in the workplace?

Yes

Policy; Strategy

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### 2.8 If your organisation would like to provide additional information relating to employee consultation on gender Equality in your workplace, please do so below.

Workplace consultation with employees takes place through engagement with employee resource groups across the organisation – specifically the Gender Equity Working Group (GEWG) and our People Champs resource group. Our GEWG was formed in 2019 to support our leaders to ensure gender equity across our business and achieve 40:40:20 at all levels. GEWG members consult with their teams to provide insight and feedback on our gender equity deliverables outlined in our plan, endorsed by our CEO. Our People Champs employee resource group supports our leaders, playing an integral role in embedding our people initiatives in the business (including gender equity) and reinforcing the principles of a leader-led model. Our people champs provide valuable feedback and insight on all deliverables outlined in the Culture and Capability Plan.



# Flexible Work

## Flexible Working Arrangements

A flexible working arrangement is an agreement between an employer and an employee to change the standard working arrangement, often through a change to the hours, pattern or location of work. Flexible work is a key enabler of gender equality, helps accommodate an employee's commitments out of work and has become increasingly important for employers in attracting and retaining diverse and talented employees.

### 3.1 Do you have a formal policy and/or formal strategy on flexible working arrangements?

Yes

Policy; Strategy

#### 3.1a Do the formal policies and/or formal strategies include any of the following?

A business case for flexibility has been established and endorsed at the leadership level; Leaders are visible role models of flexible working; Flexible working is promoted throughout the organisation; Training on flexible working and remote/hybrid teams is provided to managers; All employees are surveyed on whether they have sufficient flexibility; The organisation's approach to flexibility is integrated into client conversations; Flexible work offerings are available to all employees, with a default approval bias (all roles flex approach)

### 3.2 Do you offer any of the following flexible working options to MANAGERS and/or NON MANAGERS in your workplace?

Flexible working option	MANAGERS	NON-MANAGERS
Flexible hours of work (start and finish times)	Yes	Yes
Compressed working weeks	Yes	Yes
Time-in-lieu	Yes	Yes
Hybrid working (regular days worked from home and in office)	Yes	Yes
Working fully remote (no regular days worked in office)	Yes	Yes
Reduced hours or part-time work	Yes	Yes
Job sharing arrangements	Yes	Yes
Purchased leave	Yes	Yes
Unpaid leave	Yes	Yes
Flexible scheduling, rostering or switching of shifts	Yes	Yes

### 3.3 If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.

We support workplace flexibility and have a long-standing flexibility policy to support our people strategy to be the place where talent thrives. While not every role can accommodate every type of flexibility, we believe that all roles - regardless of level or location - can be undertaken with some form of flexibility. We are committed to exploring how we can



accommodate flexibility in all roles by balancing our peoples' personal needs alongside those of the stakeholders and local work teams.



# Employee Support for Parents and Carers

## Paid Parental Leave

Parental leave policies are designed to support and protect working parents around the time of childbirth or adoption of a child and when children are young. Some employers offer universally available parental leave policies, offering equal parental leave for all parents, others offer with a distinction between 'primary' and 'secondary' carers. It's important that it's a policy that's available to all parents, irrespective of gender, recognising the equally important role of all parents in caregiving. Gender equal policies help to de-gender the ideal worker and carer norms, which pervade the workplace and reduce opportunities for women to remain in, or re-enter the workforce.

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### 4.1 Do you provide employer-funded paid parental leave in addition to any government-funded parental leave scheme?

Yes, we offer employer funded parental leave using the primary/secondary carer distinction

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#### Do you provide employer-funded paid parental leave for:

Primary: Yes    Secondary: Yes

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#### 4.1a Please indicate whether your employer-funded paid parental leave is available to:

Primary: All, regardless of gender

Secondary: All, regardless of gender

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#### 4.1b Please indicate whether your employer-funded paid primary carers leave covers:

Primary: Birth; Adoption; Surrogacy; Stillbirth

Secondary: Birth; Adoption; Surrogacy; Stillbirth

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#### 4.1c How do you pay employer-funded paid parental leave?

Primary: Paying the employee's full salary

Secondary: Paying the employee's full salary

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#### 4.1d How many weeks of employer-funded paid parental leave is available to eligible employees?



Primary:

Lowest entitlement: 18

Highest entitlement:

Secondary:

Lowest entitlement: 4

Highest entitlement:

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**4.1e Who has access to this type of employer-funded paid parental leave?**

Primary: Permanent employees

Secondary: Permanent employees

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**4.1f Do you require carers to work for the organisation for a certain amount of time (a qualifying period) before they can access employer-funded paid parental leave?**

Primary: No qualifying period

Secondary: No qualifying period

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**4.1g Do you require carers to take employer-funded paid parental leave within a certain time after the birth, adoption, surrogacy and/or stillbirth?**

Primary: Other

Please specify time frame in months: 18

Secondary: Other

Please specify time frame in months: 18

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**4.1h Does your organisation have an opt out approach to parental leave?  
(Employees who do not wish to take their full parental leave entitlement must discuss this with their manager)**

Primary: Yes



Secondary: Yes

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#### **4.2 Do you pay superannuation contributions to your employees while they are on parental leave?**

Yes, on employer funded primary carer's leave or equally shared parental leave (if applicable); Yes, on employer funded secondary carer's leave (if applicable); Yes, on unpaid parental leave

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#### **4.3 If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.**

Parental Leave Benefits include: - During unpaid parental leave periods for the primary carer we continue to pay superannuation payments into the employees superannuation fund. - Provide Continued Service recognition for Long Service Leave for employees on unpaid parental leave. Return to work entitlements for when a primary carer returns to work in a permanent capacity are: - a reimbursement of childcare costs up to \$2,500 (net) per child in case of multiple births; - a one-off additional 5 days personal leave entitlement; and - participation in the Parents@Work program - career coaching and education sessions. Furthermore, it is a particularly difficult and emotional period when a pregnancy ends, either in the event of a miscarriage or stillbirth. Scentre Group acknowledges and supports all employees who experience this loss. We will provide support as needed and dependent on the individual circumstances, the following leave entitlements are available: - Miscarriage (defined as loss of a pregnancy during the first 20 weeks): One week of paid leave and additional leave as agreed with the line manager - Stillbirth (defined as no signs of life after a pregnancy of at least 20 weeks gestation or 400 grams of body weight where gestation is unknown): Full access to Scentre Group's paid Parental Leave (primary carer) and up to four weeks paid partner parent leave for the non-primary caregiver.



# Employee Support for Parents and Carers

## Support for Carers

Employers can contribute to workplace gender equality by providing support for employees with caring responsibilities. A carer refers to, but is not limited to, an employee’s role as the parent (biological, step, adoptive or foster) or guardian of a child, or carer of a child, parent, spouse or domestic partner, close relative, or other dependent. Employer support for employees with caring responsibilities allows them to better accommodate their out-of-work responsibilities.

### 4.4 Do you have formal policies and/or formal strategies to support employees with family or caring responsibilities?

Yes

Policy; Strategy

#### 4.4a Do the formal policies and/or formal strategies include any of the following?

Gender inclusive language when referring to carers; Support for all carers (e.g. carers of children, elders, people with disability); Paid Parental leave; Flexible working arrangements and adjustments to work hours and/or location to support family or caring responsibilities

### 4.5 Do you offer any of the following support mechanisms for employees with family or caring responsibilities?

Support mechanism	Answer
Breastfeeding facilities	Yes
Information packs for those with family and/or caring responsibilities	Yes
Referral services to support employees with family and/ or caring responsibilities	No
Coaching for employees returning to work from parental leave and/or extended carers leave and/or career breaks	Yes
Internal support networks for parents and/or carers	No
Targeted communication mechanisms (e.g. intranet forums)	Yes
Return to work bonus (only select if this bonus is not the balance of paid parental leave)	No



Support mechanism	Answer
Breastfeeding facilities	Yes
Support for employees with securing care (including school holiday care) by securing priority places at local care centres (could include for childcare, eldercare and/or adult day centres)	No
Referral services for care facilities (could include for childcare, eldercare and/or adult day centres)	No
On-site childcare	No
Employer subsidised childcare	No
Parenting workshop	No
Keep-in-touch programs for carers on extended leave and/or parental leave	Yes
Access to counselling and external support for carers (e.g. EAP)	Yes



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**4.6 If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.**

Our Keep in Touch program is designed to support our working parents and carers balance work and family demands by openly talking about the sometimes-competing demands on our time and providing them with the tools and resources they need. We offer parental leave and have a specific Keep in Touch program designed to ensure the transition to parental leave and back to work again is as smooth and stress-free as possible. We liken our approach to maintaining an open conversation because it is different for each individual and is rarely a simple process that starts and stops. While parental leave is an important aspect of supporting parents, one of the core features of our support program is that it is designed for parents and carers of children of any age and is ongoing – because the job of parenting never ends. We provide information about the full spectrum of support available, including Parents at Work portal, career coaching (through Parents at Work) and our flexible work policy, so they can make the most of it should they need to – recognising that it's a journey and needs change over time. We also created the Parental Leave Experience portal on the intranet.



# Harm Prevention

## Sexual harassment, harassment on the ground of sex or discrimination

Workplace sexual harassment and sex discrimination is a gender equality issue that predominantly impacts women. To increase women’s workforce participation and well-being, it is essential employers take action to prioritise and protect all employees from sexual harassment, harassment on the ground of sex or discrimination and ensure that every employee feels safe in the workplace.

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### 5.1 Do you have formal policies and/or formal strategies on the prevention of and appropriate response to sexual harassment, harassment on the ground of sex or discrimination?

Yes

Policy; Strategy

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#### 5.1a Do the formal policies and/or formal strategies include any of the following?

A grievance process; Definitions and examples of sexual harassment, harassment on the grounds of sex and discrimination and consequences of engaging in this behaviour; The legal responsibilities of the employer to eliminate, so far as possible, sexual harassment and how it is demonstrated in the organisation; Leadership accountabilities and responsibilities for prevention and response to sexual harassment ; Disclosure options (internal and external) and process to investigate and manage any sexual harassment; Processes relating to the use of non-disclosure or confidentiality agreements; Expected standard of behaviour is clearly outlined and included in recruitment and performance management processes; Guidelines for human resources or other designated responding staff on confidentiality and privacy; Sexual harassment risk management and how control measures will be monitored, implemented and reviewed; Process for development and review of the policy, including consultation with employees, unions or industry groups ; Protection from adverse action based on disclosure of sexual harassment and discrimination; A system for monitoring outcomes of sexual harassment and discrimination disclosure, including employment outcomes for those impacted by sexual harassment and the respondent; The frequency and nature of reporting to the governing body and management on sexual harassment; Manager and non-manager training on respectful workplace conduct and sexual harassment

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#### 5.1b If Yes, have the policies and/or strategies been reviewed and approved in the reporting period by the Governing Body and CEO (or equivalent)?

Answer	
By the Governing Body	Yes
By the CEO (or equivalent)	Yes

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### 5.2 Do you provide training on the prevention of sexual harassment, harassment on the ground of sex or discrimination to the following groups?

Yes



Cohort	At induction	At promotion	Annually	Multiple times per year
All managers	Yes	No	Yes	No
All non-managers	Yes	No	Yes	No
The Governing Body	No		No	No

### 5.2a Does the training program delivered to the above groups include any of the following?

The respectful workplace conduct and behaviours expected of workers and leaders; Different forms of inappropriate workplace behaviour (e.g. sexual harassment, harassment on the grounds of sex and discrimination) and its impact; The drivers and contributing factors of sexual harassment; Bystander training; Options for reporting occurrences of sexual harassment as well as the risk of sexual harassment occurring; Information on worker rights, external authorities and relevant legislation relating to workplace sexual harassment; The diverse experiences of sexual harassment and the needs of different people, including women, LGBTIQ+ workers, culturally diverse workers and workers with a disability.; Self-care and vicarious trauma training for employees, witnesses and responding staff; Responding to employees who engage in harassment or associated behaviours

### 5.3 Does the governing body and CEO or equivalent explicitly communicate their expectations on safety, respectful and inclusive workplace conduct? If yes, when?

#### Members of the governing body

Yes

;Other

**Provide Details:** As an agenda items at meetings

#### Chief Executive Officer or equivalent

Yes

At staff inductions; Ahead of big events (e.g. functions, conferences) or at internal launches (e.g. at the launch of a new strategy); More often than annually

### 5.4 Do you have a risk management process in place to prevent and respond to sexual harassment, harassment on the ground of sex or discrimination?

Yes



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#### **5.4a Does your risk management process include any of the following?**

Identification and assessment of the specific workplace and industry risks of sexual harassment; Control measures to eliminate or minimise the identified drivers and risks for sexual harassment so far as reasonably practicable; Regular review of the effectiveness of control measures to eliminate or minimise the risks of sexual harassment; Consultation on sexual harassment risks and mitigation with staff and other relevant stakeholders (e.g. people you share premises with); Reporting to leadership on workplace sexual harassment risks, prevention and response, incident management effectiveness and outcomes, trend analysis and actions; Identification, assessment and control measures in place to manage the risk of vicarious trauma to responding staff

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#### **5.4b What actions/responses have been put in place as part of your workplace sexual harassment risk management process?**

Make workplace adjustments; Change or develop new control measures; Undertake and act on a culture audit of the relevant business or division; Train people managers in prevention of sexual harassment; Train identified contact officers; Train staff on mitigation and control measures

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#### **5.5 What supports are available to support employees involved in and affected by sexual harassment?**

Confidential external counselling (E.g. EAP); Information provided to all employees on external support services available; Reasonable adjustments to work conditions

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#### **5.6 What options does your organisation have for workers who wish to disclose or raise concerns about incidents relating to sexual harassment or similar misconduct?**

Process for disclosure to human resources or other designated responding staff; Process for disclosure to confidential/ethics hotline or similar; Process to disclose after their employment has concluded; Process to disclose anonymously; Process for workers to identify and disclose potential risks of sexual harassment, without a specific incident occurring

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#### **5.7 Does your organisation collect data on sexual harassment in your workplace, if yes, what do you collect?**

Yes

Number of formal disclosures or complaints made in a year; Number of informal



disclosures or complaints made in a year; Anonymous disclosures through a staff survey; Gender of the complainant/aggrieved or victim; Gender of the accused or perpetrator; Outcomes of investigations

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### **5.8 Does your organisation report on sexual harassment to the governing body and management (CEO, KMP) and how frequently?**

#### **Governing body**

Yes

Multiple times per year

#### **CEO or equivalent**

Yes

Multiple times per year

#### **Key Management Personnel**

Yes

Multiple times per year

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### **5.8a Do your reports on sexual harassment to governing body and CEO include any of the following?**

Nature of workplace sexual harassment; Analysis of sexual harassment trends and reporter/respondent profiles; Organisational action to prevent and respond to sexual harassment; Outcome of reports of sexual harassment; Consequences for perpetrators of sexual harassment; Effectiveness of response to reports of sexual harassment

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### **5.9 If your organisation would like to provide additional information relating to measures to prevent and respond to sexual harassment, harassment on the ground of sex or discrimination, please do so below.**

We want to provide a safe and inclusive workplace. We have zero tolerance for sexual harassment in any form, consistent with our Code of Conduct. One of the goals of our refreshed diversity, equity and inclusion vision “Everyone Belongs” is Respect and Equity. This reflects our aim to support everyone to recognise their unique circumstances, overcome personal challenges, remove systemic barriers and drive a culture of everyday respect. Our second goal is Wellbeing and Safety. This guides us in demonstrating care for the unique needs of our people through our people protecting people culture, and creating a physical and psychologically safe environment. Everyone is empowered to speak up about any concerns they may have about what they experience, see or hear in our workplace. We communicate our zero tolerance policy to our people and contractors, encouraging them to ‘speak up’ through knowledge, education and listening. Every year, all team members complete online Code of Conduct training. To bolster this, our Customer, Community and Destination, and Businesses team attend in-person annual compliance seminars that include Code of Conduct modules. We host in-person Code of Conduct information sessions at all Westfield destinations for our customer-facing and casual team members. We increased training



requirements, grievance handling and reporting processes for our contractors. This included working with our suppliers and business partners so their employees support our culture and understand their conduct obligations. We provide multiple avenues for people to raise concerns. This includes a Whistleblower Protection Policy for people to escalate critical matters they believe constitute unethical, unlawful or improper conduct.



# Harm Prevention

## Family or Domestic Violence

### 5.10 Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes

Policy;Strategy

### 5.11 Do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

Type of support (select all that apply)	
Protection from any adverse action or discrimination based on the disclosure of domestic violence	Yes
Confidentiality of matters disclosed	Yes
Training of key personnel	No
Flexible working arrangements	Yes
Workplace safety planning	Yes
Employee assistance program (including access to psychologist, chaplain or counsellor)	Yes
Referral of employees to appropriate domestic violence support services for expert advice	Yes
Provision of financial support (e.g. advance bonus payment or advanced pay)	Yes
A domestic violence clause is in an enterprise agreement or workplace agreement	Yes
Access to medical services (e.g. doctor or nurse)	Yes
Offer change of office location	Yes
Emergency accommodation assistance	Yes

### 5.12 Do you have the following types of leave in place to support employees who are experiencing family or domestic violence?

#### Access to paid domestic violence leave?

Yes

#### Is it unlimited?

Yes

#### Access to unpaid domestic violence leave?

Yes

#### Is it unlimited?

Yes



**5.13 If your organisation would like to provide additional information relating to family and domestic violence affecting your employees, please do so below.**

