Rule 3.19A.2

Appendix 3Y

Change of Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX become ASX's property and may be made public.

Introduced 30/09/01 Amended 01/01/11

| Name of entity | James Hardie Industries plc |
|----------------|-----------------------------|
| ARBN | 097 829 895 |

We (the entity) give ASX the following information under listing rule 3.19A.2 and as agent for the director for the purposes of section 205G of the Corporations Act.

| Name of Director | Suzanne B. Rowland |
|---------------------|--------------------|
| Date of last notice | 22 September 2025 |

Part 1 - Change of director's relevant interests in securities

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part

| Direct or indirect interest | Direct |
|--|--|
| Nature of indirect interest (including registered holder) Note: Provide details of the circumstances giving rise to the relevant interest. | n/a |
| Date of change | 15 December 2025 |
| No. of securities held prior to change | Direct: 5,109 Ordinary Shares. |
| | Indirect: 5,770 Ordinary shares. The registered holder is Cede & Co. and they are held for the beneficial owner, Suzanne B. Rowland. |
| Class | Ordinary Shares |
| Number acquired | 777 Ordinary shares |
| Number disposed | Nil |
| Value/Consideration Note: If consideration is non-cash, provide details and estimated valuation | US\$14,312.34 |

⁺ See chapter 19 for defined terms.

| No. of securities held after change | Current relevant interest is: |
|---|--|
| | Direct: 5,886 Ordinary Shares. |
| | Indirect: 5,770 Ordinary Shares. The registered holder is Cede & Co. and they are held for the beneficial owner, Suzanne B. Rowland. |
| Nature of change Example: on-market trade, off-market trade, exercise of options, issue of securities under dividend reinvestment plan, participation in buy-back | Issuance of ordinary shares pursuant to the terms of the James Hardie 2020 Non-Executive Director Equity Plan. |

Part 2 – Change of director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

| Detail of contract | Not applicable |
|--|----------------|
| Nature of interest | Not applicable |
| Name of registered holder | Not applicable |
| (if issued securities) | |
| Date of change | Not applicable |
| No. and class of securities to which | Not applicable |
| interest related prior to change Note: Details are only required for a contract in relation to which the interest has changed | |
| Interest acquired | Not applicable |
| Interest disposed | Not applicable |
| Value/Consideration Note: If consideration is non-cash, provide details and an estimated valuation | Not applicable |
| Interest after change | Not applicable |

Part 3 – +Closed period

| Were the interests in the securities or contracts detailed above | No |
|---|----------------|
| traded during a ⁺ closed period where prior written clearance was required? | |
| If so, was prior-written clearance provided to allow the trade to proceed during this period? | Not applicable |
| If prior written clearance was provided, on what date was this provided? | Not applicable |

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⁺ See chapter 19 for defined terms.