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12 December 2025

ASX ANNOUNCEMENT

Excelsior Capital Limited (ASX: ECL)

Reported Net Tangible Asset (NTA) backing per share as at 30 November 2025

| Net tangible asset per share: As at 30 November 2025 | Cents |
|---|---------------|
| NTA before all taxes ¹ | 378.74 |
| NTA after providing all taxes ² | 380.29 |

1. The calculation of the NTA backing per share (before all taxes) is an estimate based on ECL's unaudited Financial Reports as at 30 November 2025 and the amounts may change if actual investment valuations differ from those estimated.
2. The company provides the NTA after providing for estimated income tax and deferred taxes on investment income and unrealised gains / (losses) in the Company's investment portfolio.

This announcement has been authorised for release to the ASX by the Board.

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Disclaimer:

This announcement has been prepared as general information only and it not intended to provide financial advice or take into account your objectives, financial situation or needs. You should consider any decision to invest with a financial adviser, including whether the investment is suitable for your circumstances, before making any investment decisions. Past performance is no guarantee of future results.

About Excelsior (ASX: ECL): Excelsior or ECL is a Listed Investment Entity, originally established in 1991, and listed on the ASX in 1993. Excelsior Capital Limited manages an investment portfolio.