



# Shaping the Future of Sustainable Water & Energy

CEO Presentation 2025 • Clean TeQ Water (ASX: CNQ)

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Chief Executive Officer (CEO)



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# Clean TeQ Water AGM – FY25 Progress & FY26 Path

Validation-phase achievements, key contracts, financial snapshot and commercialisation roadmap

- 1 AGM date:** 27 November 2025 – review of FY25 validation phase and FY26 commercialisation plan
- 2 Validation wins:** technology validations completed in FY25 confirming performance targets
- 3 Contracts & pipeline:** key contract wins secured; pipeline positioned for FY26 scale-up
- 4 Financials:** FY25 financial performance reviewed for investor guidance into FY26
- 5 Strategy focus:** targeted global markets and commercial rollout plan for FY26
- 6 Investor call to action:** review progress and outlook as Clean TeQ advances water treatment innovations

# Global Drivers Shaping Clean TeQ's Strategy

Water stress, mining risks, regulation and proprietary tech align demand with Clean TeQ solutions

- Freshwater scarcity rising – intensifying need for innovative water solutions
- Growing tailings risk increases need for advanced treatment in mining
- Rising critical minerals demand strengthens Clean TeQ relevance in mining supply chains
- Tightening EU environmental regulations creates regulatory pull for advanced treatment
- Proprietary technology platforms well positioned to capture these market shifts

# FY25 Highlights

Major contracts, full technology validation, and disciplined operations position Clean TeQ Water for commercial scale-up

- Major contracts secured with Rio Tinto, Enva, and Nyrstar
- Technology validation completed across all core platforms confirming operational robustness
- Operational discipline drove stronger margins and improved project delivery capability

# Major Contract Wins

FY25 commercial traction validating technology platforms and future revenue

Client	Contract Value	Project Type
Rio Tinto	US \$12.5M <sup>1</sup>	CIF lithium refining
Enva	EUR 7M <sup>2</sup>	PHOSPHIX® phosphorus removal plant
Nyrstar	A \$1.2M detailed engineering <sup>3</sup>	DESALX® sulphate removal plant

1. [Clean TeQ Water Awarded ~A\\$19M Contract for Rio Tinto's Rincon Project](#); Refer to the Company's ASX announcement of 6 November 2025
2. [Clean TeQ awarded a contract of >AU\\$11m for a PHOSPHIX® Plant in Ireland](#); Refer to the Company's ASX announcement of 15 November 2024
3. [Clean TeQ Water Secures A\\$1.2M Contract for Detailed Engineering Design of DESALX® Wastewater Project in Europe](#); Refer to the Company's ASX announcement of 1 May 2025

# Technology Validation – FY25

Validated performance of Clean TeQ core technologies: recovery, purity, dewatering and scalable trials



**cDLE®**

98% lithium recovery •  
99% impurity removal  
for high-purity output



**ATA®**

Low moisture,  
stackable tailings at  
12% moisture  
content



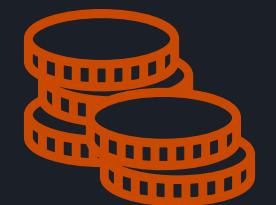
**DESALX®**

Completed scalable,  
industrial wastewater  
trials • membrane-free,  
high-recovery confirmed



# Financial Performance FY25<sup>1</sup>

Steady revenue, lower loss, improved margins



Revenue:  
A\$12.2M  
• growing  
market  
adoption



Net loss  
reduced by  
41%  
• improved cost  
management



Margins  
strengthened  
• disciplined  
project  
execution



Positioned to  
scale  
profitably  
while investing  
in technology

1. Refer to the Company's Annual Report, lodged 17 September 2025 with the ASX, for further details

# Revenue Visibility – FY26

FY25 contract wins converting to FY26-FY27 commercial revenue & profitability

FY25

FY26

FY27



Executing  
toward global  
growth

# Strategic Markets

Targeting high-growth sectors for resilient, scalable expansion

## Water Reuse & Nutrient Removal

Strong regulatory pull for advanced water treatment solutions especially in the N and P removal markets

## Critical Minerals

Demand opportunities in lithium, uranium, copper, and rare earth element sectors

## Tailings Remediation

Markets support for safe tailings storage technologies and water recovery and reuse

# CLEAN-IX® and cDLE® Critical Metals & Water Treatment Platforms

Validated moving-bed ion exchange tech driving scalable, cost-effective lithium recovery



## CLEAN-IX

Moving-bed ion exchange platform for lithium refining; delivery at scale with Rio Tinto

## Competitive Advantage

Scalable, cost-effective processes forming the backbone of Clean TeQ's extraction solutions



## cDLE®

Complementary moving-bed IX for lithium extraction and purification processing efficiency

## Validation Partners

Operational validation projects with Rio Tinto and Heathgate Resources confirm reliability

# PHOSPHIX® & DESALX®

## High-Performance Water Treatment

Ultra-low phosphorus control and membrane-free, high-recovery industrial sulphate removal



### PHOSPHIX®

Delivers ultra-low phosphorus limits in effluent treatment for stringent environmental compliance



### DESALX®

Membrane-free solution offering high recovery for industrial wastewater



Both technologies form Clean TeQ's integrated offering to address critical water quality challenges across industries



# ATA® Tailings Dewatering Low-Energy, Stackable Results

Reduce tailings moisture to boost water recycling and safer storage

## Stackable

Tailings transformed into  
low-moisture, stackable  
units for safer storage

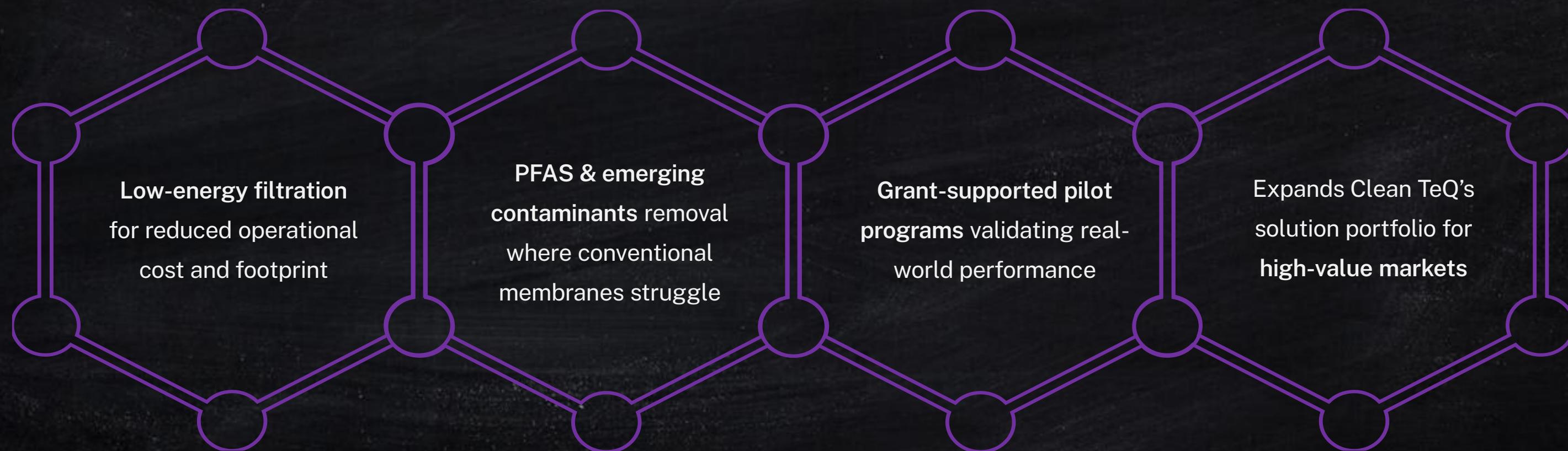


## Water-Saving

Pieces fit to increase  
water recycling and  
lower consumption

# NematiQ Graphene Membranes Low-Energy Impurity Removal

Grant-supported pilot programs for advanced, hard-to-treat water purification



# Strategic Connections Driving Scale

Repeatable deployments, market validation, enhanced credibility



## Rio Tinto

Mining • large-scale deployment platform



## Enva

Environmental services  
• operational deployment

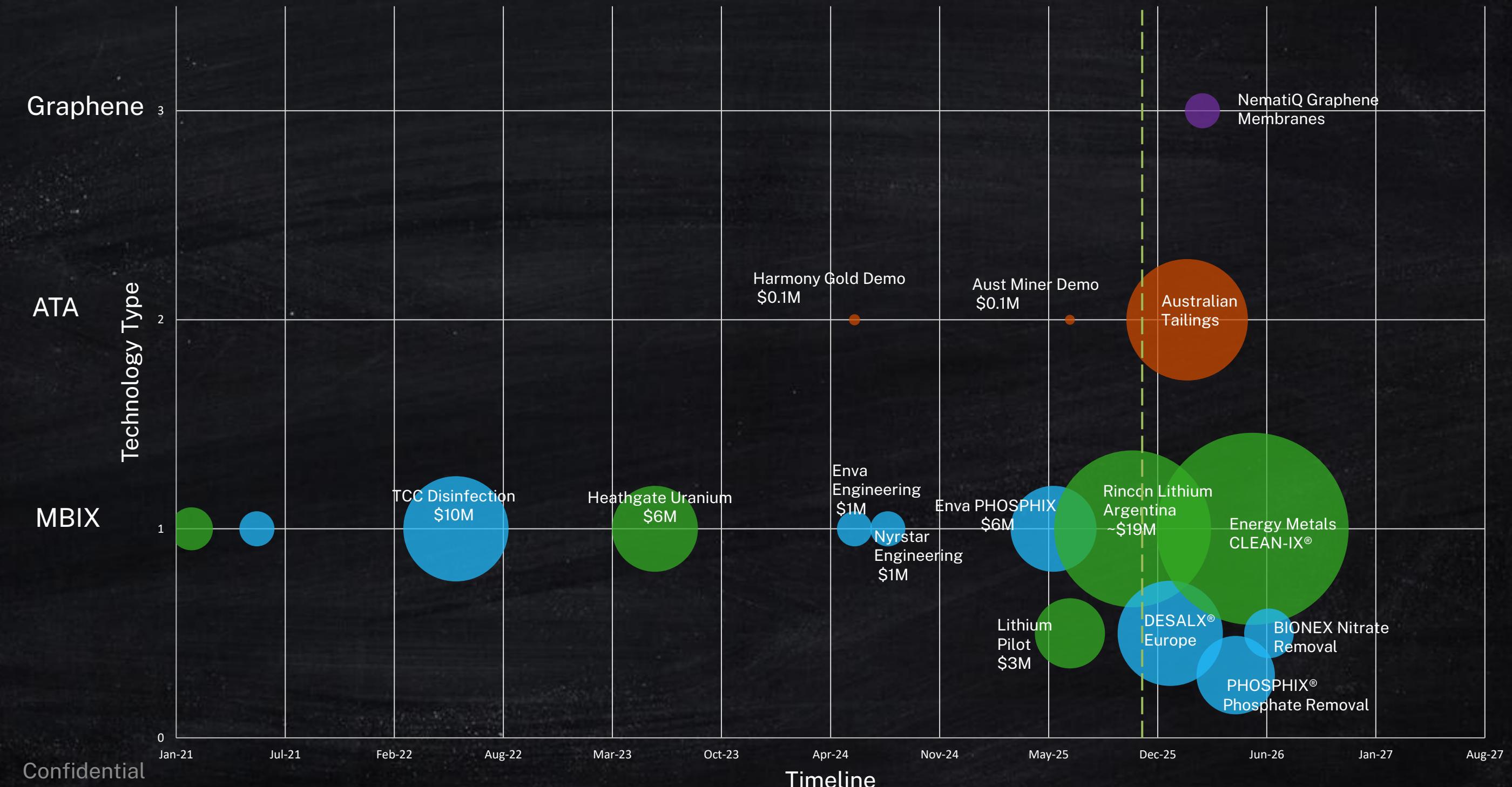


## Nyrstar

Smelting & metals  
• industrial validation

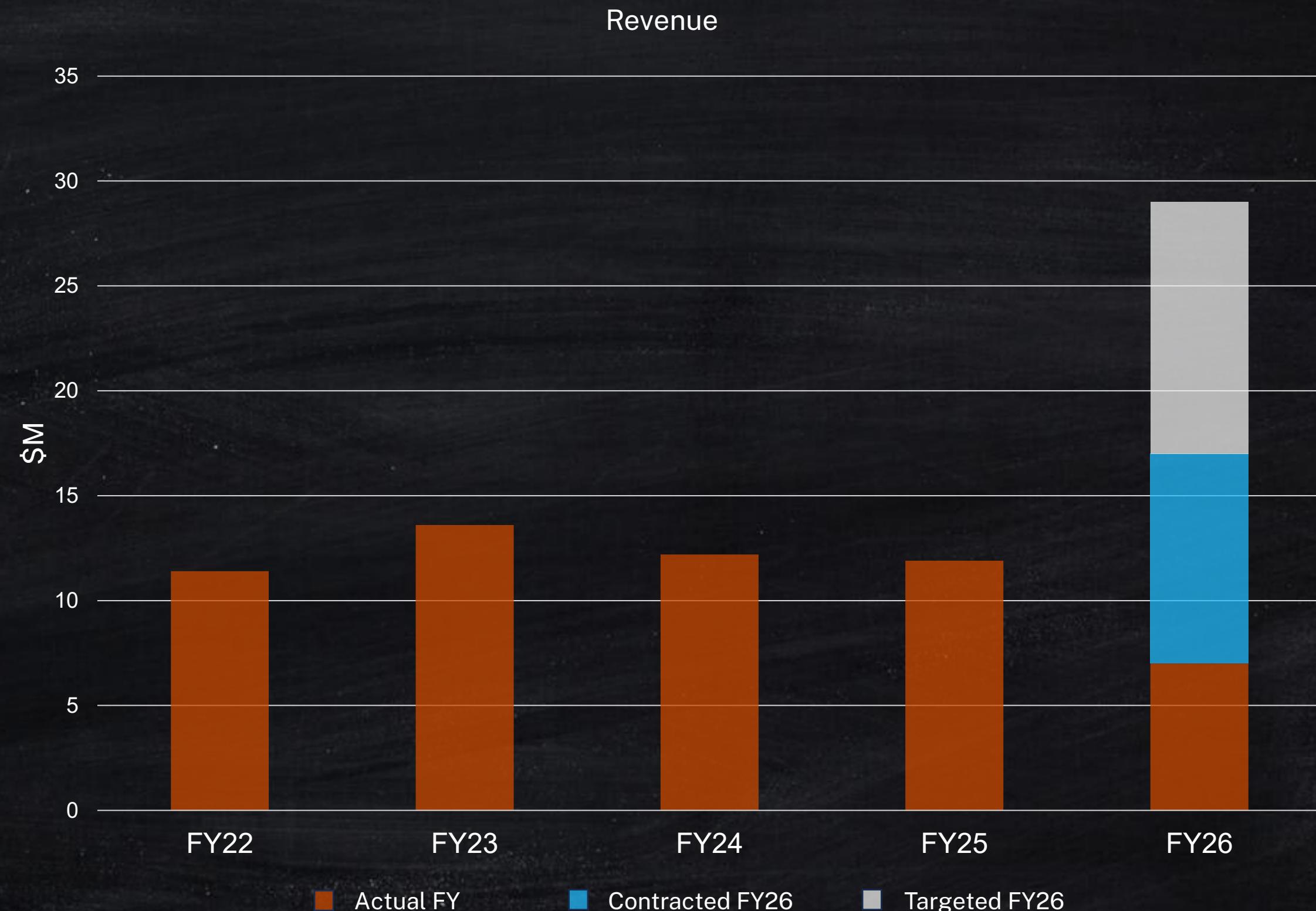
## Project Value, Type & Timeline

# Pipeline



Opportunities shown after Dec 25 are targeted revenue in line with Clean TeQ Water's current project pipeline and are subject to contract negotiation, funding and client approval

# Revenue



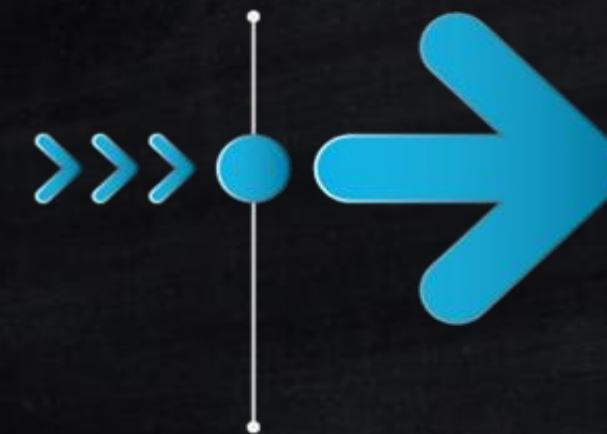
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# FY26 Breakout Year

- Execute FY25 contracts
- Convert development pipeline
- Expand in Europe
- Scale NematiQ & ATA®

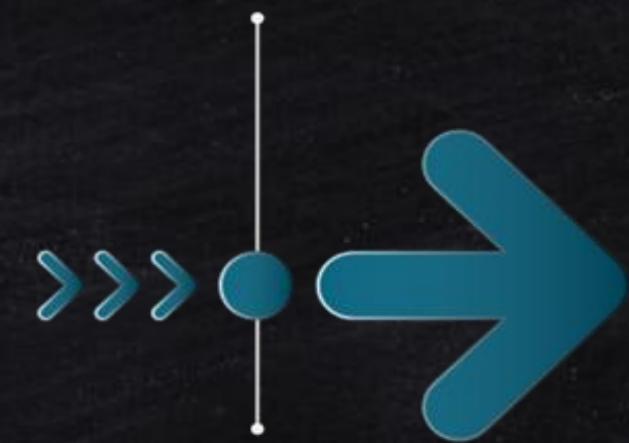
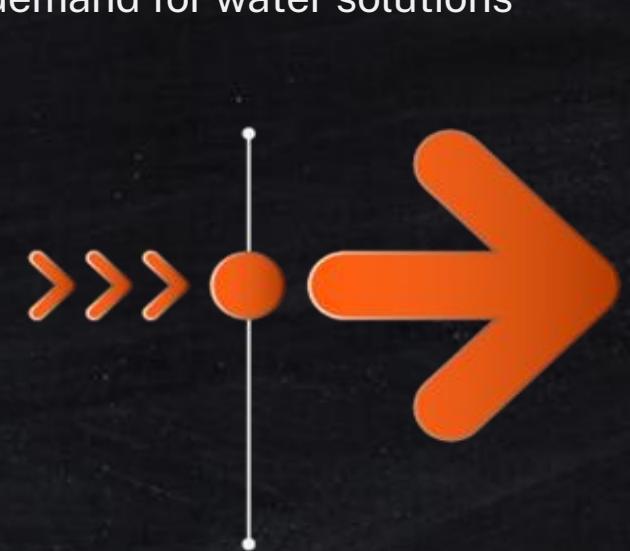
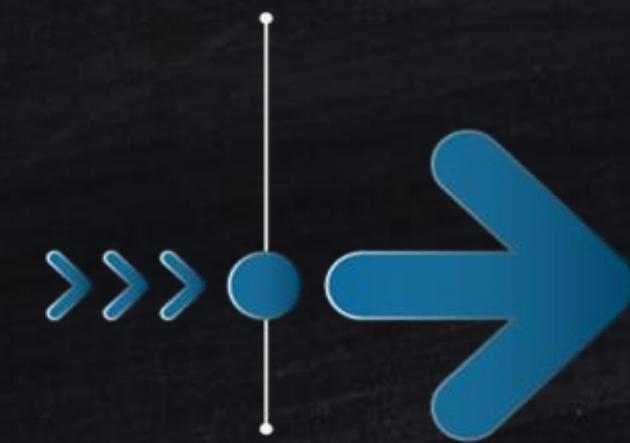
## Contract delivery

Deliver on major contracts secured in FY25 to realise committed revenue and milestones



## Europe expansion

Expand footprint across Europe to capitalise on regulatory-driven demand for water solutions



## Pipeline conversion

Convert development pipeline into recognised revenue by progressing projects to commercial status

## Scale NematiQ & ATA®

Scale deployments of NematiQ graphene membranes and ATA® tailings technology to accelerate growth



# Thank You — Clean TeQ Water Shareholders

For your ongoing support and commitment to long-term value through innovative water treatment solutions



Sincere thanks to all **shareholders** for  
ongoing support and trust



Committed to delivering **innovative**  
water treatment solutions



Focused on creating **long-term**  
shareholder value



Looking forward to continued  
progress and partnership



# Appendix

# Corporate Snapshot

## Financial Highlights

ASX Code	CNQ
Share Price (as at 24 November 2025)	A\$0.40
Number of Shares	87.08m
Market Capitalisation	A\$34.8m
Cash (as at 30 September 2025)	A\$3.4m

## Top Shareholders (as at 24 November 2025)

Mr Robert M Friedland	16.18%
Soane Labs	8.24%
Pengxin Holdings	6.00%
KMP	3.28%
Other	66.30%

## About Us

At Clean TeQ, we are committed to solutions that address fresh water scarcity, sustainable mine tailings transformation and recovery of energy metals globally.

