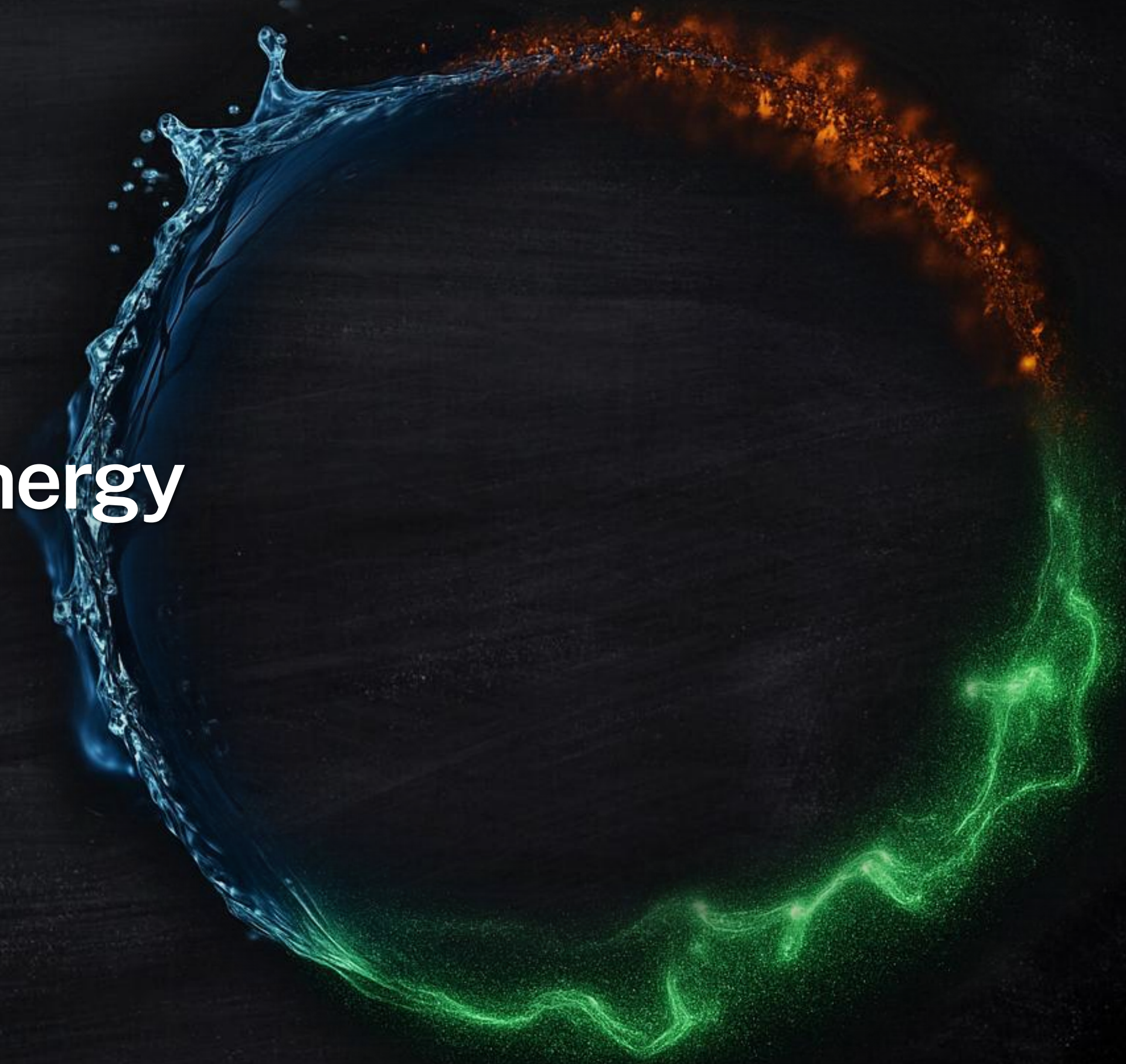




Shaping the Future of Sustainable Water & Energy

CEO Presentation 2025 • Clean TeQ Water (ASX: CNQ)

Peter Voigt
Chief Executive Officer (CEO)



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Clean TeQ Water AGM — FY25 Progress & FY26 Path

Validation-phase achievements, key contracts, financial snapshot and commercialisation roadmap

- 1 AGM date: 27 November 2025 — review of FY25 validation phase and FY26 commercialisation plan
- 2 Validation wins: technology validations completed in FY25 confirming performance targets
- 3 Contracts & pipeline: key contract wins secured: pipeline positioned for FY26 scale-up
- 4 Financials: FY25 financial performance reviewed for investor guidance into FY26
- 5 Strategy focus: targeted global markets and commercial rollout plan for FY26
- 6 Investor call to action: review progress and outlook as Clean TeQ advances water treatment innovations

Global Drivers Shaping Clean TeQ's Strategy

Water stress, mining risks, regulation and proprietary tech align demand with Clean TeQ solutions

- Freshwater scarcity rising — intensifying need for innovative water solutions
- Growing tailings risk increases need for advanced treatment in mining
- Rising critical minerals demand strengthens Clean TeQ relevance in mining supply chains
- Tightening EU environmental regulations creates regulatory pull for advanced treatment
- Proprietary technology platforms well positioned to capture these market shifts

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FY25 Highlights

Major contracts, full technology validation, and disciplined operations position Clean TeQ Water for commercial scale-up

- Major contracts secured with Rio Tinto, Enva, and Nyrstar
- Technology validation completed across all core platforms confirming operational robustness
- Operational discipline drove stronger margins and improved project delivery capability

Major Contract Wins

FY25 commercial traction validating technology platforms and future revenue

Client	Contract Value	Project Type
Rio Tinto	US \$12.5M ¹	CIF lithium refining
Enva	EUR 7M ²	PHOSPHIX [®] phosphorus removal plant
Nyrstar	A \$1.2M detailed engineering ³	DESALX [®] sulphate removal plant

1. [Clean TeQ Water Awarded ~A\\$19M Contract for Rio Tinto’s Rincon Project](#); Refer to the Company’s ASX announcement of 6 November 2025
2. [Clean TeQ awarded a contract of >AU\\$11m for a PHOSPHIX[®] Plant in Ireland](#); ; Refer to the Company’s ASX announcement of 15 November 2024
3. [Clean TeQ Water Secures A\\$1.2M Contract for Detailed Engineering Design of DESALX[®] Wastewater Project in Europe](#); Refer to the Company’s ASX announcement of 1 May 2025

Technology Validation — FY25

Validated performance of Clean TeQ core technologies: recovery, purity, dewatering and scalable trials



cDLE®

98% lithium recovery •
99% impurity removal
for high-purity output



ATA®

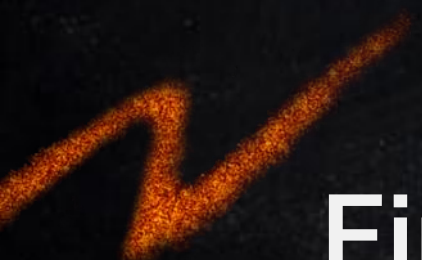
Low moisture,
stackable tailings at
12% moisture
content



DESALX®

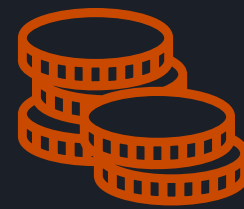
Completed scalable,
industrial wastewater
trials • membrane-free,
high-recovery confirmed



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Financial Performance FY25¹

Steady revenue, lower loss, improved margins



Revenue:
A\$12.2M
• growing
market
adoption



Net loss
reduced by
41% •
improved cost
management



Margins
strengthened
• disciplined
project
execution



Positioned to
scale
profitably
while investing
in technology

1. [Refer to the Company's Annual Report, lodged 17 September 2025 with the ASX, for further details](#)

Revenue Visibility – FY26

FY25 contract wins converting to FY26–FY27 commercial revenue & profitability

FY25

FY26

FY27



Executing
toward global
growth



Strategic Markets

Targeting high-growth sectors for resilient, scalable expansion

Water Reuse & Nutrient Removal

Strong regulatory pull for advanced water treatment solutions especially in the N and P removal markets

Critical Minerals

Demand opportunities in lithium, uranium, copper, and rare earth element sectors

Tailings Remediation

Markets support for safe tailings storage technologies and water recovery and reuse

CLEAN-IX® and cDLE® Critical Metals & Water Treatment Platforms

Validated moving-bed ion exchange tech driving scalable, cost-effective lithium recovery

CLEAN-IX

Moving-bed ion exchange platform for lithium refining; delivery at scale with Rio Tinto

Competitive Advantage

Scalable, cost-effective processes forming the backbone of Clean TeQ's extraction solutions



cDLE®

Complementary moving-bed IX for lithium extraction and purification processing efficiency

Validation Partners

Operational validation projects with Rio Tinto and Heathgate Resources confirm reliability

PHOSPHIX® & DESALX®

High-Performance Water Treatment

Ultra-low phosphorus control and membrane-free, high-recovery industrial sulphate removal



PHOSPHIX®

Delivers ultra-low **phosphorus** limits in effluent treatment for stringent environmental compliance



DESALX®

Membrane-free solution offering **high recovery** for industrial wastewater



Both technologies form Clean TeQ's integrated offering to address critical water quality challenges across industries

ATA[®] Tailings Dewatering Low-Energy, Stackable Results

Reduce tailings moisture to boost water recycling and safer storage

Stackable

Tailings transformed into
low-moisture, stackable
units for safer storage



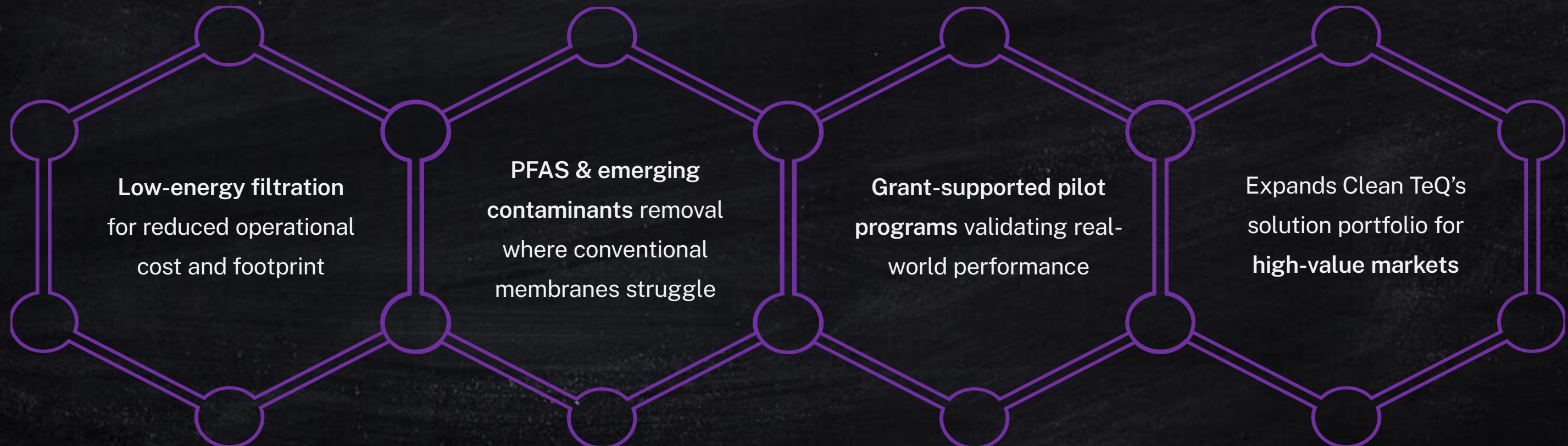
Water-Saving

Pieces fit to increase
water recycling and
lower consumption



NematiQ Graphene Membranes Low-Energy Impurity Removal

Grant-supported pilot programs for advanced, hard-to-treat water purification



Strategic Connections Driving Scale

Repeatable deployments, market validation, enhanced credibility



Rio Tinto

Mining • large-scale deployment platform



Enva

Environmental services
• operational deployment

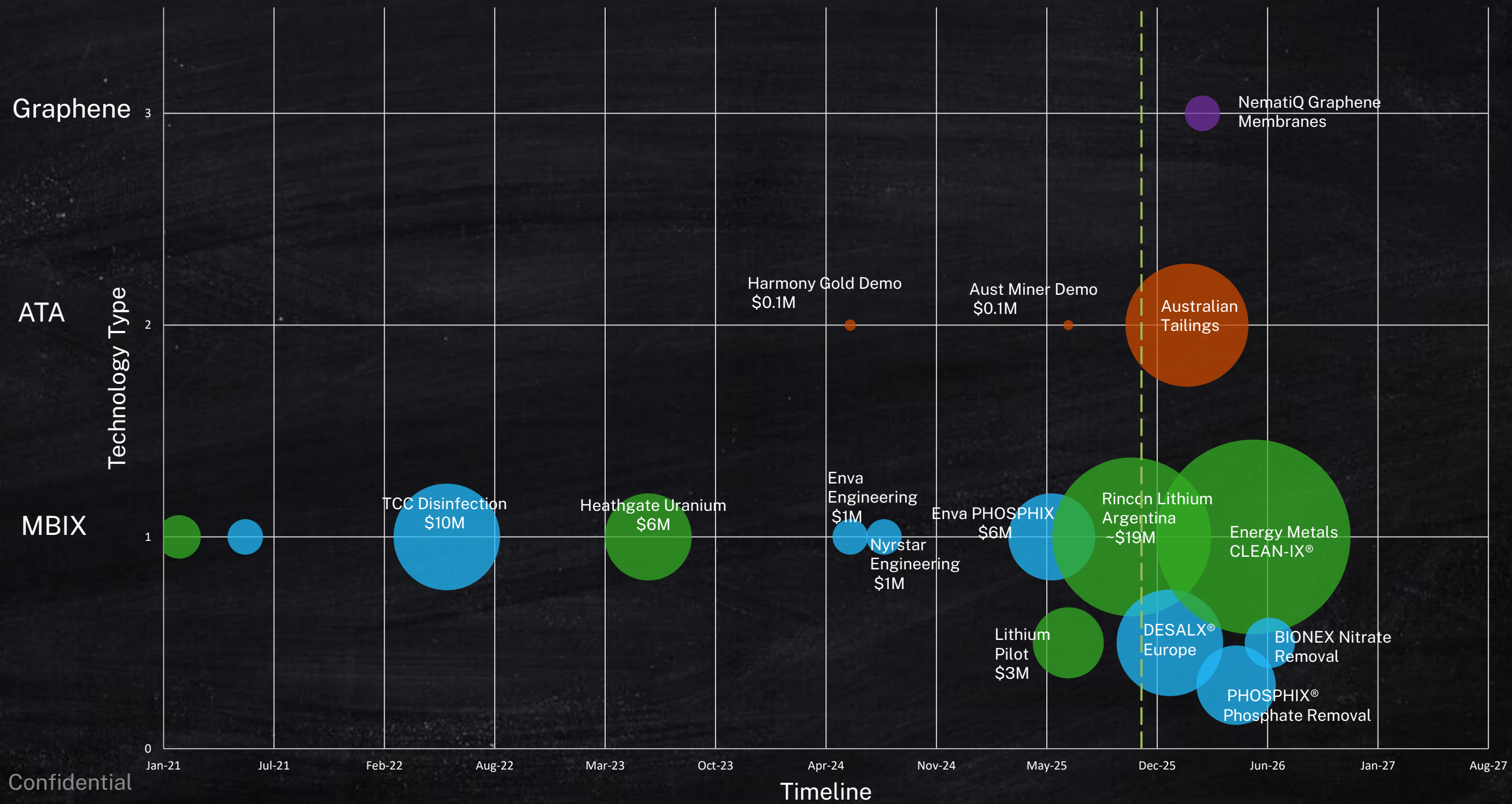


Nyrstar

Smelting & metals
• industrial validation

Project Value, Type & Timeline

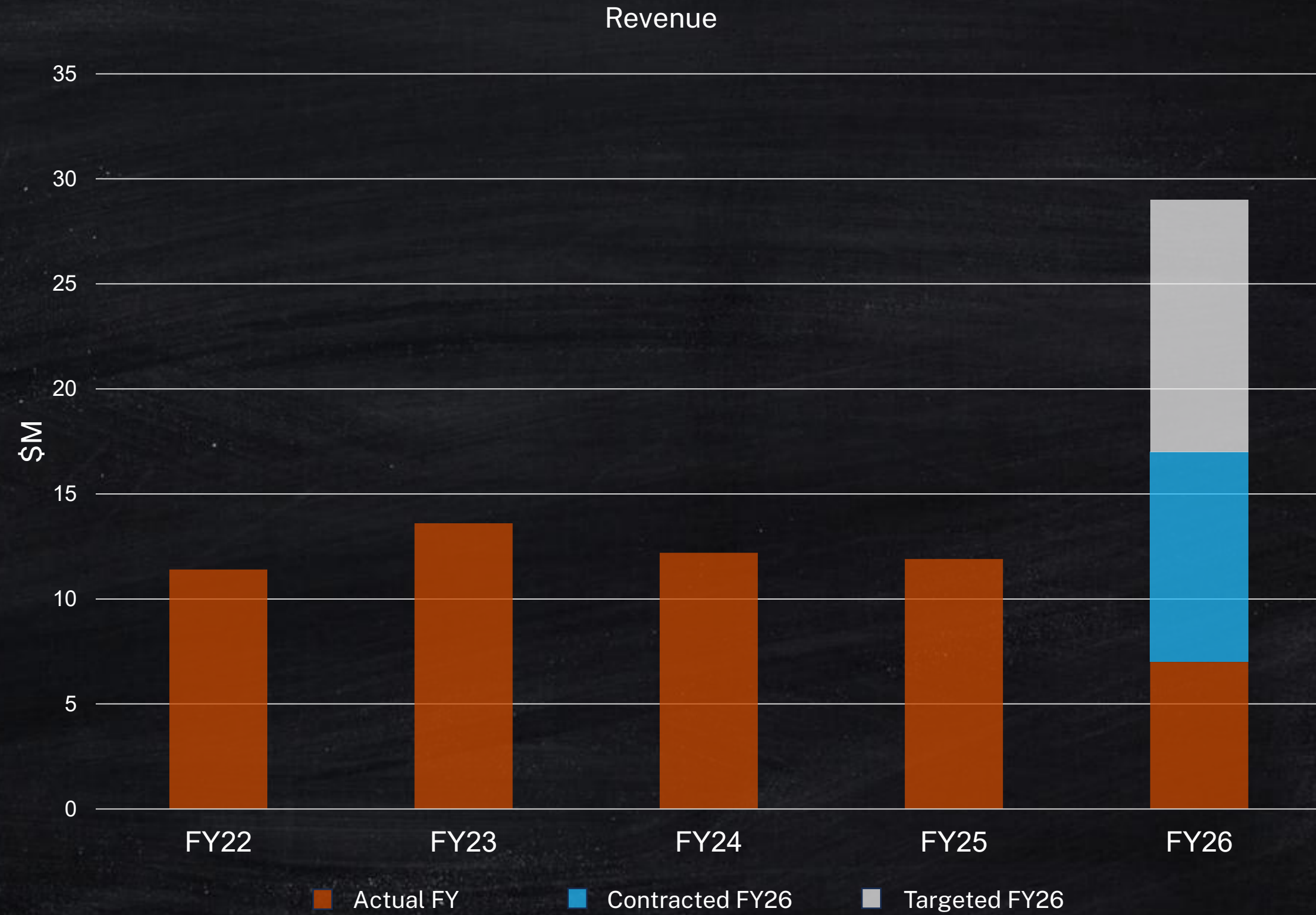
Pipeline



Confidential

Opportunities shown after Dec 25 are targeted revenue in line with Clean TeQ Water’s current project pipeline and are subject to contract negotiation, funding and client approval

Revenue



FY26 revenue shown is targeted revenue in line with Clean TeQ Water's current project pipeline and is subject to contract negotiation, funding and client approval

FY26 Breakout Year

- Execute FY25 contracts
- Convert development pipeline
- Expand in Europe
- Scale NematiQ & ATA®

Contract delivery

Deliver on major contracts secured in FY25 to realise committed revenue and milestones



Europe expansion

Expand footprint across Europe to capitalise on regulatory-driven demand for water solutions



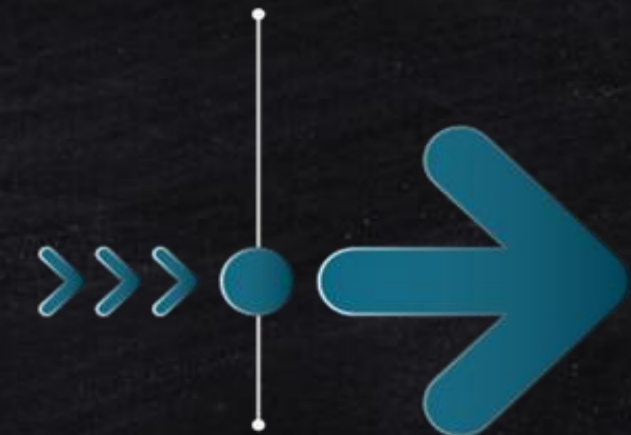
Pipeline conversion

Convert development pipeline into recognised revenue by progressing projects to commercial status



Scale NematiQ & ATA®

Scale deployments of NematiQ graphene membranes and ATA® tailings technology to accelerate growth





Thank You — Clean TeQ Water Shareholders

For your ongoing support and commitment to long-term value through innovative water treatment solutions



Sincere thanks to all **shareholders** for ongoing support and trust



Committed to delivering **innovative water treatment solutions**



Focused on creating **long-term shareholder value**



Looking forward to continued progress and partnership

Appendix



Corporate Snapshot

Financial Highlights

ASX Code	CNQ
Share Price (as at 24 November 2025)	A\$0.40
Number of Shares	87.08m
Market Capitalisation	A\$34.8m
Cash (as at 30 September 2025)	A\$3.4m

Top Shareholders (as at 24 November 2025)

Mr Robert M Friedland	16.18%
Soane Labs	8.24%
Pengxin Holdings	6.00%
KMP	3.28%
Other	66.30%

About Us

At Clean TeQ, we are committed to solutions that address fresh water scarcity, sustainable mine tailings transformation and recovery of energy metals globally.

