



Ongoing Disclosure Notice

Disclosure of Directors and Senior Managers Relevant Interests

Sections 297(2) and 298(2), Financial Markets Conduct Act 2013

To NZX Limited; and

| |
|----------------------------|
| Name of listed issuer: |
| Date this disclosure made: |
| Date of last disclosure: |

| |
|---------------------------|
| Fletcher Building Limited |
| 14 November 2025 |
| 7 October 2025 |

Director or senior manager giving disclosure

| |
|---|
| Full name(s): |
| Name of listed issuer: |
| Name of related body corporate (if applicable): |
| Position held in listed issuer: |

| |
|--|
| Thornton Mason Williams |
| Fletcher Building Limited |
| N/A |
| Chief Executive Heavy Building Materials |

Summary of acquisition or disposal of relevant interest (excluding specified derivatives)

| |
|--|
| Class of affected quoted financial products: |
| Nature of the affected relevant interest(s): |

(a)

| |
|--|
| Ordinary Shares in Fletcher Building Limited |
| Beneficial interest in employee share plan |

For that relevant interest-

| |
|--|
| Number held in class before acquisition or disposal: |
| Number held in class after acquisition or disposal: |
| Current registered holder(s): |
| Registered holder(s) once transfers are registered: |

| |
|---|
| 6,200 |
| 6,331 |
| New Zealand Central Securities Depository Limited |
| N/A |

Summary of acquisition or disposal of specified derivatives relevant interest (if applicable)

| |
|--|
| Type of affected derivative: |
| Class of underlying financial products: |
| Details of affected derivative- |
| The notional value of the derivative (if any) or the notional amount of underlying financial |
| A statement as to whether the derivative is cash settled or physically settled: |
| Maturity date of the derivative (if any): |
| Expiry date of the derivative(if any): |
| The price specified in the terms of the derivative (if any): |
| Any other details needed to understand how the amount of the consideration payable under For that derivative, - |
| Parties to the derivative: |
| If the director or senior manager is not a party to the derivative, the nature of the relevant |

| |
|----------------|
| |
| |
| |
| |
| Not Applicable |
| |
| |

Details of transactions giving rise to acquisition or disposal

| |
|---|
| Total number of transactions to which notice relates: |
|---|

(a)

| |
|---|
| 1 |
|---|

Details of transactions requiring disclosure-

| |
|---|
| Date of transaction: |
| Nature of transaction: |
| Name of any other party or parties to the transaction (if known): |
| The consideration, expressed in New Zealand dollars, paid or received for the acquisition or disposal. If the consideration was not in cash and cannot be readily by converted into a cash value, describe the consideration: |
| Number of financial products to which the transaction related: |

| |
|---|
| 29 October 2025 |
| Acquisition of beneficial interest in employee share plan |
| N/A |
| \$415 |
| 131 shares |

If the issuer has a financial products trading policy that prohibits directors or senior managers from trading during any period without written clearance (a closed period) include the following details—

| |
|--|
| Whether relevant interests were acquired or disposed of during a closed period: |
| Whether prior written clearance was provided to allow the acquisition or disposal to proceed during the closed period: |
| Date of the prior written clearance (if any): |

| |
|-----|
| No |
| N/A |
| N/A |

Summary of other relevant interests after acquisition or disposal:

| |
|-------------------------------------|
| Class of quoted financial products: |
| Nature of relevant interest: |

| |
|--|
| Ordinary shares in Fletcher Building Limited |
| (b) Beneficial interest |
| (c) Beneficial interest under executive long-term share scheme |
| (d) Share rights under equity plan |

For that relevant interest,-

| |
|-------------------------------|
| Number held in class: |
| Current registered holder(s): |

| |
|---|
| (b) 34,913 |
| (c) 66,884 |
| (d) 3,567 |
| (b) Thornton Mason Williams |
| (c) Fletcher Building Share Schemes Limited |
| (d) Fletcher Building Share Schemes |

For a derivative relevant interest,-

| |
|---------------------|
| Type of derivative: |
|---------------------|

Details of derivative,-

| |
|---|
| The notional value of the derivative (if any) or the notional amount of underlying financial products (if any): |
| A statement as to whether the derivative is cash settled or physically settled: |
| Maturity date of the derivative (if any): |
| Expiry date of the derivative (if any): |
| The price's specified terms (if any): |
| Any other details needed to understand how the amount of the consideration payable under the derivative or the value of the derivative is affected by the value of the underlying financial products: |

| |
|----------------|
| |
| |
| |
| Not Applicable |
| |

For that derivative relevant interest,-

| |
|--|
| Parties to the derivative: |
| If the director or senior manager is not a party to the derivative, the nature of the relevant interest in the derivative: |

| |
|--|
| |
| |

Certification


I certify that, to the best of my knowledge and belief, the information contained in this disclosure is correct and that I am duly authorised to make this disclosure by all persons for whom it is made.

| |
|-----------------------------------|
| Signature of director or officer: |
| Date of signature: |

| |
|--|
| |
| |

or

| |
|--|
| Signature of person authorised to sign on behalf of director or officer: |
| Date of signature: |
| Name and title of authorised person: |

| |
|--|
|  |
| 14 November 2025 |
| Haydn Wong, Company Secretary |

Notes

Use this form to disclose all the acquisitions and disposals by a director or senior manager of a listed issuer, or of a related body corporate, or in specified derivatives. The disclosure must be made within—

(a) 20 working days after the first acquisition or disposal disclosed in this notice if the acquisitions or disposals are of a kind referred to in section 297(2)(a) of the Financial Markets Conduct Act 2013; or

(b) in any other case, 5 trading days after the first acquisition or disposal disclosed in this notice.



Ongoing Disclosure Notice

Disclosure of Directors and Senior Managers Relevant Interests

Sections 297(2) and 298(2), Financial Markets Conduct Act 2013

To NZX Limited; and

| | |
|----------------------------|---------------------------|
| Name of listed issuer: | Fletcher Building Limited |
| Date this disclosure made: | 14 November 2025 |
| Date of last disclosure: | 7 October 2025 |

Director or senior manager giving disclosure

| | |
|---|---------------------------|
| Full name(s): | Kylie Maree Eagle |
| Name of listed issuer: | Fletcher Building Limited |
| Name of related body corporate (if applicable): | N/A |
| Position held in listed issuer: | Chief People Officer |

Summary of acquisition or disposal of relevant interest (excluding specified derivatives)

| | |
|--|--|
| Class of affected quoted financial products: | Ordinary Shares in Fletcher Building Limited |
| Nature of the affected relevant interest(s): | (a) Beneficial interest in employee share plan |

For that relevant interest-

| | |
|--|---|
| Number held in class before acquisition or disposal: | 859 |
| Number held in class after acquisition or disposal: | 937 |
| Current registered holder(s): | New Zealand Central Securities Depository Limited |
| Registered holder(s) once transfers are registered: | N/A |

Summary of acquisition or disposal of specified derivatives relevant interest (if applicable)

| | |
|--|--|
| Type of affected derivative: | |
| Class of underlying financial products: | |
| Details of affected derivative- | |
| The notional value of the derivative (if any) or the notional amount of underlying financial | |
| A statement as to whether the derivative is cash settled or physically settled: | |
| Maturity date of the derivative (if any): | |
| Expiry date of the derivative(if any): | |
| The price specified in the terms of the derivative (if any): | |
| Any other details needed to understand how the amount of the consideration payable under | |
| For that derivative, - | |
| Parties to the derivative: | |
| If the director or senior manager is not a party to the derivative, the nature of the relevant | |

Details of transactions giving rise to acquisition or disposal

| | |
|---|-------|
| Total number of transactions to which notice relates: | (a) 1 |
|---|-------|

Details of transactions requiring disclosure-

| | |
|---|---|
| Date of transaction: | 29 October 2025 |
| Nature of transaction: | Acquisition of beneficial interest in employee share plan |
| Name of any other party or parties to the transaction (if known): | N/A |
| The consideration, expressed in New Zealand dollars, paid or received for the acquisition or disposal. If the consideration was not in cash and cannot be readily by converted into a cash value, describe the consideration: | \$247 |
| Number of financial products to which the transaction related: | 78 shares |

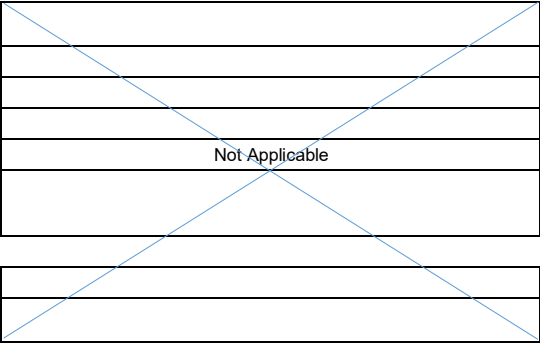
If the issuer has a financial products trading policy that prohibits directors or senior managers from trading during any period without written clearance (a closed period) include the following details—

| | |
|--|-----|
| Whether relevant interests were acquired or disposed of during a closed period: | No |
| Whether prior written clearance was provided to allow the acquisition or disposal to proceed during the closed period: | N/A |
| Date of the prior written clearance (if any): | N/A |

Summary of other relevant interests after acquisition or disposal:


| | |
|-------------------------------------|--|
| Class of quoted financial products: | Ordinary shares in Fletcher Building Limited |
| Nature of relevant interest: | (b) Beneficial interest |
| | (c) Beneficial interest under executive long-term share scheme |
| <i>For that relevant interest,-</i> | |
| Number held in class: | (b) 9,404 |
| | (c) 49,392 |
| Current registered holder(s): | (b) Kylie Maree Eagle |
| | (c) Fletcher Building Share Schemes Limited |

For a derivative relevant interest,-

| | |
|---|--|
| Type of derivative: | |
| Details of derivative,- | |
| The notional value of the derivative (if any) or the notional amount of underlying financial products (if any): |  |
| A statement as to whether the derivative is cash settled or physically settled: | |
| Maturity date of the derivative (if any): | |
| Expiry date of the derivative (if any): | |
| The price's specified terms (if any): | |
| Any other details needed to understand how the amount of the consideration payable under the derivative or the value of the derivative is affected by the value of the underlying financial products: | |
| <i>For that derivative relevant interest,-</i> | |
| Parties to the derivative: | |
| If the director or senior manager is not a party to the derivative, the nature of the relevant interest in the derivative: | |

Certification

I certify that, to the best of my knowledge and belief, the information contained in this disclosure is correct and that I am duly authorised to make this disclosure by all persons for whom it is made.

| | |
|--|--|
| Signature of director or officer: | |
| Date of signature: | |
| or | |
| Signature of person authorised to sign on behalf of director or officer: |  |
| Date of signature: | 14 November 2025 |
| Name and title of authorised person: | Haydn Wong, Company Secretary |

Notes

Use this form to disclose all the acquisitions and disposals by a director or senior manager of a listed issuer, or of a related body corporate, or in specified derivatives. The disclosure must be made within—

(a) 20 working days after the first acquisition or disposal disclosed in this notice if the acquisitions or disposals are of a kind referred to in section 297(2)(a) of the Financial Markets Conduct Act 2013; or

(b) in any other case, 5 trading days after the first acquisition or disposal disclosed in this notice.



Ongoing Disclosure Notice

Disclosure of Directors and Senior Managers Relevant Interests

Sections 297(2) and 298(2), Financial Markets Conduct Act 2013

To NZX Limited; and

| |
|----------------------------|
| Name of listed issuer: |
| Date this disclosure made: |
| Date of last disclosure: |

| |
|---------------------------|
| Fletcher Building Limited |
| 14 November 2025 |
| 7 October 2025 |

Director or senior manager giving disclosure

| |
|---|
| Full name(s): |
| Name of listed issuer: |
| Name of related body corporate (if applicable): |
| Position held in listed issuer: |

| |
|------------------------------|
| Phillip Michael Boylen |
| Fletcher Building Limited |
| N/A |
| Chief Executive Construction |

Summary of acquisition or disposal of relevant interest (excluding specified derivatives)

| |
|--|
| Class of affected quoted financial products: |
| Nature of the affected relevant interest(s): |

| |
|--|
| Ordinary Shares in Fletcher Building Limited |
| (a) Beneficial interest in employee share plan |

For that relevant interest-

| |
|--|
| Number held in class before acquisition or disposal: |
| Number held in class after acquisition or disposal: |
| Current registered holder(s): |
| Registered holder(s) once transfers are registered: |

| |
|---|
| 7,736 |
| 7,867 |
| New Zealand Central Securities Depository Limited |
| N/A |

Summary of acquisition or disposal of specified derivatives relevant interest (if applicable)

| |
|--|
| Type of affected derivative: |
| Class of underlying financial products: |
| Details of affected derivative- |
| The notional value of the derivative (if any) or the notional amount of underlying financial |
| A statement as to whether the derivative is cash settled or physically settled: |
| Maturity date of the derivative (if any): |
| Expiry date of the derivative(if any): |
| The price specified in the terms of the derivative (if any): |
| Any other details needed to understand how the amount of the consideration payable under |
| For that derivative, - |
| Parties to the derivative: |
| If the director or senior manager is not a party to the derivative, the nature of the relevant |

| |
|----------------|
| |
| |
| |
| |
| Not Applicable |
| |
| |
| |

Details of transactions giving rise to acquisition or disposal

| |
|---|
| Total number of transactions to which notice relates: |
|---|

| |
|-------|
| (a) 1 |
|-------|

Details of transactions requiring disclosure-

| |
|--|
| Date of transaction: |
| Nature of transaction: |
| Name of any other party or parties to the transaction (if known): |
| The consideration, expressed in New Zealand dollars, paid or received for the acquisition or disposal. If the consideration was not in cash and cannot be readily converted into a cash value, describe the consideration: |
| Number of financial products to which the transaction related: |

| |
|---|
| 29 October 2025 |
| Acquisition of beneficial interest in employee share plan |
| N/A |
| \$415 |
| 131 shares |

If the issuer has a financial products trading policy that prohibits directors or senior managers from trading during any period without written clearance (a closed period) include the following details—

| |
|--|
| Whether relevant interests were acquired or disposed of during a closed period: |
| Whether prior written clearance was provided to allow the acquisition or disposal to proceed during the closed period: |
| Date of the prior written clearance (if any): |

| |
|-----|
| No |
| N/A |
| N/A |

Summary of other relevant interests after acquisition or disposal:

| | |
|-------------------------------------|--|
| Class of quoted financial products: | Ordinary shares in Fletcher Building Limited |
| Nature of relevant interest: | (b) Beneficial interest |
| | (c) Beneficial interest under executive long-term share scheme |

For that relevant interest,-


| | |
|-------------------------------|---|
| Number held in class: | (b) 69,430 |
| | (c) 141,935 |
| Current registered holder(s): | (b) Phillip Michael Boylen |
| | (c) Fletcher Building Share Schemes Limited |

For a derivative relevant interest,-

| | |
|---|----------------|
| Type of derivative: | |
| Details of derivative,- | |
| The notional value of the derivative (if any) or the notional amount of underlying financial products (if any): | |
| A statement as to whether the derivative is cash settled or physically settled: | |
| Maturity date of the derivative (if any): | |
| Expiry date of the derivative (if any): | |
| The price's specified terms (if any): | Not Applicable |
| Any other details needed to understand how the amount of the consideration payable under the derivative or the value of the derivative is affected by the value of the underlying financial products: | |
| <i>For that derivative relevant interest,-</i> | |
| Parties to the derivative: | |
| If the director or senior manager is not a party to the derivative, the nature of the relevant interest in the derivative: | |

Certification

I certify that, to the best of my knowledge and belief, the information contained in this disclosure is correct and that I am duly authorised to make this disclosure by all persons for whom it is made.

| | |
|--|--|
| Signature of director or officer: | |
| Date of signature: | |
| or | |
| Signature of person authorised to sign on behalf of director or officer: |  |
| Date of signature: | 14 November 2025 |
| Name and title of authorised person: | Haydn Wong, Company Secretary |

Notes

Use this form to disclose all the acquisitions and disposals by a director or senior manager of a listed issuer, or of a related body corporate, or in specified derivatives. The disclosure must be made within—

(a) 20 working days after the first acquisition or disposal disclosed in this notice if the acquisitions or disposals are of a kind referred to in section 297(2)(a) of the Financial Markets Conduct Act 2013; or

(b) in any other case, 5 trading days after the first acquisition or disposal disclosed in this notice.



Ongoing Disclosure Notice

Disclosure of Directors and Senior Managers Relevant Interests

Sections 297(2) and 298(2), Financial Markets Conduct Act 2013

To NZX Limited; and

| |
|----------------------------|
| Name of listed issuer: |
| Date this disclosure made: |
| Date of last disclosure: |

| |
|---------------------------|
| Fletcher Building Limited |
| 14 November 2025 |
| 7 October 2025 |

Director or senior manager giving disclosure

| |
|---|
| Full name(s): |
| Name of listed issuer: |
| Name of related body corporate (if applicable): |
| Position held in listed issuer: |

| |
|---|
| Wendi Malinda Bains |
| Fletcher Building Limited |
| N/A |
| Chief Safety and Sustainability Officer |

Summary of acquisition or disposal of relevant interest (excluding specified derivatives)

| |
|--|
| Class of affected quoted financial products: |
| Nature of the affected relevant interest(s): |

(a)

| |
|--|
| Ordinary shares in Fletcher Building Limited |
| Beneficial interest in employee share plan |

For that relevant interest-

| |
|--|
| Number held in class before acquisition or disposal: |
| Number held in class after acquisition or disposal: |
| Current registered holder(s): |
| Registered holder(s) once transfers are registered: |

| |
|---|
| 8,186 |
| 8,280 |
| New Zealand Central Securities Depository Limited |
| N/A |

Summary of acquisition or disposal of specified derivatives relevant interest (if applicable)

| |
|---|
| Type of affected derivative: |
| Class of underlying financial products: |

Details of affected derivative-

| |
|--|
| The notional value of the derivative (if any) or the notional amount of underlying financial |
| A statement as to whether the derivative is cash settled or physically settled: |
| Maturity date of the derivative (if any): |
| Expiry date of the derivative(if any): |
| The price specified in the terms of the derivative (if any): |
| Any other details needed to understand how the amount of the consideration payable under |
| For that derivative,- |
| Parties to the derivative: |
| If the director or senior manager is not a party to the derivative, the nature of the relevant |

| |
|----------------|
| |
| |
| |
| |
| Not Applicable |
| |
| |
| |

Details of transactions giving rise to acquisition or disposal

| |
|---|
| Total number of transactions to which notice relates: |
|---|

(a)

| |
|---|
| 1 |
|---|

Details of transactions requiring disclosure-

| |
|--|
| Date of transaction: |
| Nature of transaction: |
| Name of any other party or parties to the transaction (if known): |
| The consideration, expressed in New Zealand dollars, paid or received for the acquisition or disposal. If the consideration was not in cash and cannot be readily converted into a cash value, describe the consideration: |
| Number of financial products to which the transaction related: |

| |
|---|
| 29 October 2025 |
| Acquisition of beneficial interest in employee share plan |
| N/A |
| \$298 |
| 94 shares |

If the issuer has a financial products trading policy that prohibits directors or senior managers from trading during any period without written clearance (a closed period) include the following details—

| |
|--|
| Whether relevant interests were acquired or disposed of during a closed period: |
| Whether prior written clearance was provided to allow the acquisition or disposal to proceed during the closed period: |
| Date of the prior written clearance (if any): |

| |
|-----|
| No |
| N/A |
| N/A |

Summary of other relevant interests after acquisition or disposal:

| | |
|-------------------------------------|--|
| Class of quoted financial products: | Ordinary shares in Fletcher Building Limited |
| Nature of relevant interest: | (b) Beneficial interest |
| | (c) Beneficial interest under executive long-term share scheme |

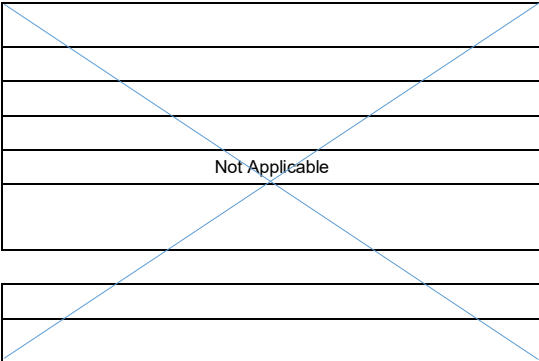
For that relevant interest,-

| | |
|-------------------------------|---|
| Number held in class: | (b) 27,823 |
| | (c) 60,629 |
| Current registered holder(s): | (b) Wendi Malinda Bains |
| | (c) Fletcher Building Share Schemes Limited |

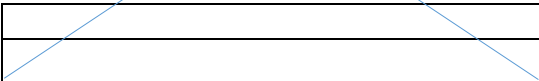
For a derivative relevant interest,-

| | |
|---------------------|--|
| Type of derivative: | |
|---------------------|--|

Details of derivative,-

| | |
|---|--|
| The notional value of the derivative (if any) or the notional amount of underlying financial products (if any): |  |
| A statement as to whether the derivative is cash settled or physically settled: | |
| Maturity date of the derivative (if any): | |
| Expiry date of the derivative (if any): | |
| The price's specified terms (if any): | |
| Any other details needed to understand how the amount of the consideration payable under the derivative or the value of the derivative is affected by the value of the underlying financial products: | |

For that derivative relevant interest,-


| | |
|--|--|
| Parties to the derivative: |  |
| If the director or senior manager is not a party to the derivative, the nature of the relevant interest in the derivative: | |

Certification

I certify that, to the best of my knowledge and belief, the information contained in this disclosure is correct and that I am duly authorised to make this disclosure by all persons for whom it is made.

| | |
|-----------------------------------|--|
| Signature of director or officer: | |
| Date of signature: | |

or

| | |
|--|--|
| Signature of person authorised to sign on behalf of director or officer: |  |
| Date of signature: | |
| Name and title of authorised person: | |

14 November 2025

Haydn Wong, Company Secretary

Notes

Use this form to disclose all the acquisitions and disposals by a director or senior manager of a listed issuer, or of a related body corporate, or in specified derivatives. The disclosure must be made within—

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(b) in any other case, 5 trading days after the first acquisition or disposal disclosed in this notice.

| |
|-----|
| No |
| N/A |
| N/A |

Summary of other relevant interests after acquisition or disposal:

| |
|-------------------------------------|
| Class of quoted financial products: |
| Nature of relevant interest: |

| |
|--|
| Ordinary Shares in Fletcher Building Limited |
| (b) Beneficial interest |
| (c) Beneficial interest under executive long-term share scheme |

For that relevant interest,-

| |
|-------------------------------|
| Number held in class: |
| Current registered holder(s): |

| |
|---|
| (b) 60,379 |
| (c) 121,976 |
| (b) Hamish Todd McBeath |
| (c) Fletcher Building Share Schemes Limited |

For a derivative relevant interest,-

| |
|---------------------|
| Type of derivative: |
|---------------------|

Details of derivative,-

| |
|---|
| The notional value of the derivative (if any) or the notional amount of underlying financial products (if any): |
| A statement as to whether the derivative is cash settled or physically settled: |
| Maturity date of the derivative (if any): |
| Expiry date of the derivative (if any): |
| The price's specified terms (if any): |
| Any other details needed to understand how the amount of the consideration payable under the derivative or the value of the derivative is affected by the value of the underlying financial products: |

| |
|----------------|
| |
| |
| |
| |
| Not Applicable |
| |

For that derivative relevant interest,-

| |
|--|
| Parties to the derivative: |
| If the director or senior manager is not a party to the derivative, the nature of the relevant interest in the derivative: |

| |
|--|
| |
| |

Certification


I certify that, to the best of my knowledge and belief, the information contained in this disclosure is correct and that I am duly authorised to make this disclosure by all persons for whom it is made.

| |
|-----------------------------------|
| Signature of director or officer: |
| Date of signature: |

| |
|--|
| |
| |

or

| |
|--|
| Signature of person authorised to sign on behalf of director or officer: |
| Date of signature: |
| Name and title of authorised person: |

| |
|--|
|  |
| 14 November 2025 |
| Haydn Wong, Company Secretary |

Notes

Use this form to disclose all the acquisitions and disposals by a director or senior manager of a listed issuer, or of a related body corporate, or in specified derivatives. The disclosure must be made within—

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(b) in any other case, 5 trading days after the first acquisition or disposal disclosed in this notice.



Ongoing Disclosure Notice

Disclosure of Directors and Senior Managers Relevant Interests

Sections 297(2) and 298(2), Financial Markets Conduct Act 2013

To NZX Limited; and

| |
|----------------------------|
| Name of listed issuer: |
| Date this disclosure made: |
| Date of last disclosure: |

| |
|---------------------------|
| Fletcher Building Limited |
| 14 November 2025 |
| 7 October 2025 |

Director or senior manager giving disclosure

| |
|---|
| Full name(s): |
| Name of listed issuer: |
| Name of related body corporate (if applicable): |
| Position held in listed issuer: |

| |
|---|
| Haydn Stuart Wong |
| Fletcher Building Limited |
| N/A |
| Group General Counsel & Company Secretary |

Summary of acquisition or disposal of relevant interest (excluding specified derivatives)

| |
|--|
| Class of affected quoted financial products: |
| Nature of the affected relevant interest(s): |

| |
|--|
| Ordinary shares in Fletcher Building Limited |
| (a) Beneficial interest in employee share plan |

For that relevant interest-

| |
|--|
| Number held in class before acquisition or disposal: |
| Number held in class after acquisition or disposal: |
| Current registered holder(s): |
| Registered holder(s) once transfers are registered: |

| |
|---|
| 634 |
| 766 |
| New Zealand Central Securities Depository Limited |
| N/A |

Summary of acquisition or disposal of specified derivatives relevant interest (if applicable)

| |
|---|
| Type of affected derivative: |
| Class of underlying financial products: |
| Details of affected derivative- |
| The notional value of the derivative (if any) or the notional amount of underlying financial products (if any): |
| A statement as to whether the derivative is cash settled or physically settled: |
| Maturity date of the derivative (if any): |
| Expiry date of the derivative (if any): |
| The price specified in the terms of the derivative (if any): |
| Any other details needed to understand how the amount of the consideration payable under the derivative or the value of the derivative is affected by the value of the underlying financial products: |
| For that derivative,- |
| Parties to the derivative: |
| If the director or senior manager is not a party to the derivative, the nature of the relevant interest in the derivative: |

| |
|----------------|
| |
| |
| |
| Not Applicable |
| |
| |
| |
| |

Details of transactions giving rise to acquisition or disposal

| |
|---|
| Total number of transactions to which notice relates: |
|---|

| |
|-------|
| (a) 1 |
|-------|

Details of transactions requiring disclosure-

| |
|--|
| Date of transaction: |
| Nature of transaction: |
| Name of any other party or parties to the transaction (if known): |
| The consideration, expressed in New Zealand dollars, paid or received for the acquisition or disposal. If the consideration was not in cash and cannot be readily converted into a cash value, describe the consideration: |
| Number of financial products to which the transaction related: |

| |
|---|
| 29 October 2025 |
| Acquisition of beneficial interest in employee share plan |
| N/A |
| \$418 |
| 132 shares |

If the issuer has a financial products trading policy that prohibits directors or senior managers from trading during any period without written clearance (a closed period) include the following details—

| |
|--|
| Whether relevant interests were acquired or disposed of during a closed period: |
| Whether prior written clearance was provided to allow the acquisition or disposal to proceed during the closed period: |
| Date of the prior written clearance (if any): |

| |
|-----|
| No |
| N/A |
| N/A |

Summary of other relevant interests after acquisition or disposal:

| | |
|-------------------------------------|--|
| Class of quoted financial products: | Ordinary shares in Fletcher Building Limited |
| Nature of relevant interest: | (b) Beneficial interest |
| | (c) Beneficial interest under executive long-term share scheme |

For that relevant interest,-


| | |
|-------------------------------|---|
| Number held in class: | (b) 47,358 |
| | (c) 77,174 |
| Current registered holder(s): | (b) FNZ Limited |
| | (c) Fletcher Building Share Schemes Limited |

For a derivative relevant interest,-

| | |
|---|----------------|
| Type of derivative: | |
| Details of derivative,- | |
| The notional value of the derivative (if any) or the notional amount of underlying financial products (if any): | |
| A statement as to whether the derivative is cash settled or physically settled: | |
| Maturity date of the derivative (if any): | |
| Expiry date of the derivative (if any): | |
| The price's specified terms (if any): | |
| Any other details needed to understand how the amount of the consideration payable under the derivative or the value of the derivative is affected by the value of the underlying financial products: | Not Applicable |
| <i>For that derivative relevant interest,-</i> | |
| Parties to the derivative: | |
| If the director or senior manager is not a party to the derivative, the nature of the relevant interest in the derivative: | |

Certification

I certify that, to the best of my knowledge and belief, the information contained in this disclosure is correct and that I am duly authorised to make this disclosure by all persons for whom it is made.

| | |
|--|--|
| Signature of director or officer: |  |
| Date of signature: | 14 November 2025 |
| or | |
| Signature of person authorised to sign on behalf of director or officer: | |
| Date of signature: | |
| Name and title of authorised person: | |

Notes

Use this form to disclose all the acquisitions and disposals by a director or senior manager of a listed issuer, or of a related body corporate, or in specified derivatives. The disclosure must be made within—

(a) 20 working days after the first acquisition or disposal disclosed in this notice if the acquisitions or disposals are of a kind referred to in section 297(2)(a) of the Financial Markets Conduct Act 2013; or

(b) in any other case, 5 trading days after the first acquisition or disposal disclosed in this notice.



Ongoing Disclosure Notice

Disclosure of Directors and Senior Managers Relevant Interests

Sections 297(2) and 298(2), Financial Markets Conduct Act 2013

To NZX Limited; and

| |
|----------------------------|
| Name of listed issuer: |
| Date this disclosure made: |
| Date of last disclosure: |

| |
|---------------------------|
| Fletcher Building Limited |
| 14 November 2025 |
| 7 October 2025 |

Director or senior manager giving disclosure

| |
|---|
| Full name(s): |
| Name of listed issuer: |
| Name of related body corporate (if applicable): |
| Position held in listed issuer: |

| |
|--|
| Joseph James Peters II |
| Fletcher Building Limited |
| N/A |
| Chief Executive New Zealand Distribution |

Summary of acquisition or disposal of relevant interest (excluding specified derivatives)

| |
|--|
| Class of affected quoted financial products: |
| Nature of the affected relevant interest(s): |

(a)

| |
|--|
| Ordinary shares in Fletcher Building Limited |
| Beneficial interest in employee share plan |

For that relevant interest-

| |
|--|
| Number held in class before acquisition or disposal: |
| Number held in class after acquisition or disposal: |
| Current registered holder(s): |
| Registered holder(s) once transfers are registered: |

| |
|---|
| 634 |
| 766 |
| New Zealand Central Securities Depository Limited |
| N/A |

Summary of acquisition or disposal of specified derivatives relevant interest (if applicable)

| |
|---|
| Type of affected derivative: |
| Class of underlying financial products: |
| Details of affected derivative- |
| The notional value of the derivative (if any) or the notional amount of underlying financial products (if any): |
| A statement as to whether the derivative is cash settled or physically settled: |
| Maturity date of the derivative (if any): |
| Expiry date of the derivative(if any): |
| The price specified in the terms of the derivative (if any): |
| Any other details needed to understand how the amount of the consideration payable under the derivative or the value of the derivative is affected by the value of the underlying financial products: |
| For that derivative,- |
| Parties to the derivative: |
| If the director or senior manager is not a party to the derivative, the nature of the relevant interest in the derivative: |

| |
|----------------|
| |
| |
| |
| |
| Not Applicable |
| |
| |
| |
| |

Details of transactions giving rise to acquisition or disposal

| |
|---|
| Total number of transactions to which notice relates: |
|---|

(a)

| |
|---|
| 1 |
|---|

Details of transactions requiring disclosure-

| |
|--|
| Date of transaction: |
| Nature of transaction: |
| Name of any other party or parties to the transaction (if known): |
| The consideration, expressed in New Zealand dollars, paid or received for the acquisition or disposal. If the consideration was not in cash and cannot be readily converted into a cash value, describe the consideration: |
| Number of financial products to which the transaction related: |
| If the issuer has a financial products trading policy that prohibits directors or senior managers from trading during any period without written clearance (a closed period) include the following details— |
| Whether relevant interests were acquired or disposed of during a closed period: |
| Whether prior written clearance was provided to allow the acquisition or disposal to proceed during the closed period: |
| Date of the prior written clearance (if any): |

| |
|---|
| 29 October 2025 |
| Acquisition of beneficial interest in employee share plan |
| N/A |
| \$418 |
| 132 shares |
| |
| No |
| N/A |
| N/A |

Summary of other relevant interests after acquisition or disposal:

| | |
|-------------------------------------|--|
| Class of quoted financial products: | Ordinary shares in Fletcher Building Limited |
| Nature of relevant interest: | (b) Beneficial interest |
| | (c) Beneficial interest under executive long-term share scheme |

For that relevant interest,-

| | |
|-------------------------------|---|
| Number held in class: | (b) 550 |
| | (c) 97,754 |
| Current registered holder(s): | (b) National Financial Services |
| | (c) Fletcher Building Share Schemes Limited |

For a derivative relevant interest,-

| | |
|---------------------|--|
| Type of derivative: | |
|---------------------|--|

Details of derivative,-

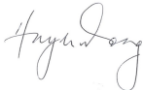
| | |
|---|----------------|
| The notional value of the derivative (if any) or the notional amount of underlying financial products (if any): | Not Applicable |
| A statement as to whether the derivative is cash settled or physically settled: | |
| Maturity date of the derivative (if any): | |
| Expiry date of the derivative (if any): | |
| The price's specified terms (if any): | |
| Any other details needed to understand how the amount of the consideration payable under the derivative or the value of the derivative is affected by the value of the underlying financial products: | |

For that derivative relevant interest,-

| | |
|--|--|
| Parties to the derivative: | |
| If the director or senior manager is not a party to the derivative, the nature of the relevant interest in the derivative: | |

Certification

I certify that, to the best of my knowledge and belief, the information contained in this disclosure is correct and that I am duly authorised to make this disclosure by all persons for whom it is made.

| | |
|--|--|
| Signature of director or officer: | |
| Date of signature: | |
| or | |
| Signature of person authorised to sign on behalf of director or officer: |  |
| Date of signature: | 14 November 2025 |
| Name and title of authorised person: | Haydn Wong, Company Secretary |

Notes

Use this form to disclose all the acquisitions and disposals by a director or senior manager of a listed issuer, or of a related body corporate, or in specified derivatives. The disclosure must be made within—

(a) 20 working days after the first acquisition or disposal disclosed in this notice if the acquisitions or disposals are of a kind referred to in section 297(2)(a) of the Financial Markets Conduct Act 2013; or

(b) in any other case, 5 trading days after the first acquisition or disposal disclosed in this notice.



Ongoing Disclosure Notice

Disclosure of Directors and Senior Managers Relevant Interests

Sections 297(2) and 298(2), Financial Markets Conduct Act 2013

To NZX Limited; and

| | |
|----------------------------|---------------------------|
| Name of listed issuer: | Fletcher Building Limited |
| Date this disclosure made: | 14 November 2025 |
| Date of last disclosure: | 7 October 2025 |

Director or senior manager giving disclosure

| | |
|---|------------------------------|
| Full name(s): | William George Graeme Wright |
| Name of listed issuer: | Fletcher Building Limited |
| Name of related body corporate (if applicable): | N/A |
| Position held in listed issuer: | Chief Financial Officer |

Summary of acquisition or disposal of relevant interest (excluding specified derivatives)

| | |
|--|--|
| Class of affected quoted financial products: | Ordinary Shares in Fletcher Building Limited |
| Nature of the affected relevant interest(s): | (a) Beneficial interest in employee share plan |

For that relevant interest-

| | |
|--|---|
| Number held in class before acquisition or disposal: | 634 |
| Number held in class after acquisition or disposal: | 766 |
| Current registered holder(s): | New Zealand Central Securities Depository Limited |
| Registered holder(s) once transfers are registered: | N/A |

Summary of acquisition or disposal of specified derivatives relevant interest (if applicable)

| | |
|--|--|
| Type of affected derivative: | |
| Class of underlying financial products: | |
| Details of affected derivative- | |
| The notional value of the derivative (if any) or the notional amount of underlying financial | |
| A statement as to whether the derivative is cash settled or physically settled: | |
| Maturity date of the derivative (if any): | |
| Expiry date of the derivative(if any): | |
| The price specified in the terms of the derivative (if any): | |
| Any other details needed to understand how the amount of the consideration payable under | |
| For that derivative, - | |
| Parties to the derivative: | |
| If the director or senior manager is not a party to the derivative, the nature of the relevant | |

Details of transactions giving rise to acquisition or disposal

| | |
|---|-------|
| Total number of transactions to which notice relates: | (a) 1 |
|---|-------|

Details of transactions requiring disclosure-

| | |
|---|---|
| Date of transaction: | 29 October 2025 |
| Nature of transaction: | Acquisition of beneficial interest in employee share plan |
| Name of any other party or parties to the transaction (if known): | N/A |
| The consideration, expressed in New Zealand dollars, paid or received for the acquisition or disposal. If the consideration was not in cash and cannot be readily by converted into a cash value, describe the consideration: | \$418 |
| Number of financial products to which the transaction related: | 132 shares |

If the issuer has a financial products trading policy that prohibits directors or senior managers from trading during any period without written clearance (a closed period) include the following details—

| | |
|--|-----|
| Whether relevant interests were acquired or disposed of during a closed period: | No |
| Whether prior written clearance was provided to allow the acquisition or disposal to proceed during the closed period: | N/A |
| Date of the prior written clearance (if any): | N/A |

Summary of other relevant interests after acquisition or disposal:

| |
|-------------------------------------|
| Class of quoted financial products: |
| Nature of relevant interest: |

| |
|---|
| Ordinary shares in Fletcher Building Limited |
| (b) Beneficial interest |
| (c) Beneficial interest under executive long-term share scheme |
| (d) Share rights under special discretionary long-term share scheme |

For that relevant interest,-

| |
|-------------------------------|
| Number held in class: |
| Current registered holder(s): |

| |
|---|
| (b) 68,155 |
| (c) 118,459 |
| (d) 98,702 |
| (b) William George Graeme Wright |
| (c) Fletcher Building Share Schemes Limited |
| (d) Fletcher Building Share Schemes Limited |

For a derivative relevant interest,-

| |
|---------------------|
| Type of derivative: |
|---------------------|

Details of derivative,-

| |
|---|
| The notional value of the derivative (if any) or the notional amount of underlying financial products (if any): |
| A statement as to whether the derivative is cash settled or physically settled: |
| Maturity date of the derivative (if any): |
| Expiry date of the derivative (if any): |
| The price's specified terms (if any): |
| Any other details needed to understand how the amount of the consideration payable under the derivative or the value of the derivative is affected by the value of the underlying financial products: |

| |
|----------------|
| |
| |
| |
| |
| Not Applicable |
| |

For that derivative relevant interest,-

| |
|--|
| Parties to the derivative: |
| If the director or senior manager is not a party to the derivative, the nature of the relevant interest in the derivative: |

| |
|--|
| |
| |

Certification


I certify that, to the best of my knowledge and belief, the information contained in this disclosure is correct and that I am duly authorised to make this disclosure by all persons for whom it is made.

| |
|-----------------------------------|
| Signature of director or officer: |
| Date of signature: |

| |
|--|
| |
| |

or

| |
|--|
| Signature of person authorised to sign on behalf of director or officer: |
| Date of signature: |
| Name and title of authorised person: |

| |
|--|
|  |
| 14 November 2025 |
| Haydn Wong, Company Secretary |

Notes

Use this form to disclose all the acquisitions and disposals by a director or senior manager of a listed issuer, or of a related body corporate, or in specified derivatives. The disclosure must be made within—

(a) 20 working days after the first acquisition or disposal disclosed in this notice if the acquisitions or disposals are of a kind referred to in section 297(2)(a) of the Financial Markets Conduct Act 2013; or

(b) in any other case, 5 trading days after the first acquisition or disposal disclosed in this notice.



Ongoing Disclosure Notice

Disclosure of Directors and Senior Managers Relevant Interests

Sections 297(2) and 298(2), Financial Markets Conduct Act 2013

To NZX Limited; and

| |
|----------------------------|
| Name of listed issuer: |
| Date this disclosure made: |
| Date of last disclosure: |

| |
|---------------------------|
| Fletcher Building Limited |
| 14 November 2025 |
| 7 October 2025 |

Director or senior manager giving disclosure

| |
|---|
| Full name(s): |
| Name of listed issuer: |
| Name of related body corporate (if applicable): |
| Position held in listed issuer: |

| |
|---|
| Steven Trevor Evans |
| Fletcher Building Limited |
| N/A |
| Chief Executive Residential and Development |

Summary of acquisition or disposal of relevant interest (excluding specified derivatives)

| |
|--|
| Class of affected quoted financial products: |
| Nature of the affected relevant interest(s): |

(a)

| |
|--|
| Ordinary Shares in Fletcher Building Limited |
| Beneficial interest in employee share plan |

For that relevant interest-

| |
|--|
| Number held in class before acquisition or disposal: |
| Number held in class after acquisition or disposal: |
| Current registered holder(s): |
| Registered holder(s) once transfers are registered: |

| |
|---|
| 12,816 |
| 12,947 |
| New Zealand Central Securities Depository Limited |
| N/A |

Summary of acquisition or disposal of specified derivatives relevant interest (if applicable)

| |
|---|
| Type of affected derivative: |
| Class of underlying financial products: |

Details of affected derivative-

| |
|---|
| The notional value of the derivative (if any) or the notional amount of underlying financial products (if any): |
| A statement as to whether the derivative is cash settled or physically settled: |
| Maturity date of the derivative (if any): |
| Expiry date of the derivative(if any): |
| The price specified in the terms of the derivative (if any): |
| Any other details needed to understand how the amount of the consideration payable under the derivative or the value of the derivative is affected by the value of the underlying financial products: |

For that derivative, -

| |
|--|
| Parties to the derivative: |
| If the director or senior manager is not a party to the derivative, the nature of the relevant interest in the derivative: |

| |
|----------------|
| |
| |
| |
| Not Applicable |
| |
| |
| |
| |

Details of transactions giving rise to acquisition or disposal

| |
|---|
| Total number of transactions to which notice relates: |
|---|

| |
|---|
| 1 |
|---|

Details of transactions requiring disclosure-

| |
|--|
| Date of transaction: |
| Nature of transaction: |
| Name of any other party or parties to the transaction (if known): |
| The consideration, expressed in New Zealand dollars, paid or received for the acquisition or disposal. If the consideration was not in cash and cannot be readily converted into a cash value, describe the consideration: |
| Number of financial products to which the transaction related: |

(a)

| |
|---|
| 29 October 2025 |
| Acquisition of beneficial interest in employee share plan |
| N/A |
| \$415 |
| 131 shares |

If the issuer has a financial products trading policy that prohibits directors or senior managers from trading during any period without written clearance (a closed period) include the following details—

| |
|--|
| Whether relevant interests were acquired or disposed of during a closed period: |
| Whether prior written clearance was provided to allow the acquisition or disposal to proceed during the closed period: |
| Date of the prior written clearance (if any): |

| |
|-----|
| No |
| N/A |
| N/A |

Summary of other relevant interests after acquisition or disposal:

| | |
|-------------------------------------|--|
| Class of quoted financial products: | Ordinary shares in Fletcher Building Limited |
| Nature of relevant interest: | (b) Beneficial interest |
| | (c) Beneficial interest under executive long-term share scheme |

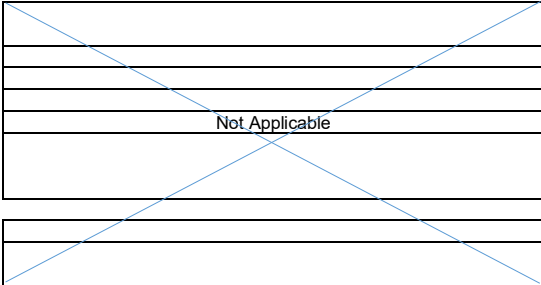
For that relevant interest,-

| | |
|-------------------------------|-------------------------------------|
| Number held in class: | (b) 149,321 |
| | (c) 138,946 |
| Current registered holder(s): | (b) Steven Trevor Evans |
| | (c) Fletcher Building Share Schemes |

For a derivative relevant interest,-

| | |
|---------------------|--|
| Type of derivative: | |
|---------------------|--|

Details of derivative,-

| | |
|---|--|
| The notional value of the derivative (if any) or the notional amount of underlying financial products (if any): |  |
| A statement as to whether the derivative is cash settled or physically settled: | |
| Maturity date of the derivative (if any): | |
| Expiry date of the derivative (if any): | |
| The price's specified terms (if any): | |
| Any other details needed to understand how the amount of the consideration payable under the derivative or the value of the derivative is affected by the value of the underlying financial products: | |

For that derivative relevant interest,-


| | |
|--|--|
| Parties to the derivative: | |
| If the director or senior manager is not a party to the derivative, the nature of the relevant interest in the derivative: | |

Certification

I certify that, to the best of my knowledge and belief, the information contained in this disclosure is correct and that I am duly authorised to make this disclosure by all persons for whom it is made.

| | |
|-----------------------------------|--|
| Signature of director or officer: | |
| Date of signature: | |

or

| | |
|--|--|
| Signature of person authorised to sign on behalf of director or officer: |  |
| Date of signature: | 14 November 2025 |
| Name and title of authorised person: | Haydn Wong, Company Secretary |

Notes

Use this form to disclose all the acquisitions and disposals by a director or senior manager of a listed issuer, or of a related body corporate, or in specified derivatives. The disclosure must be made within—

(a) 20 working days after the first acquisition or disposal disclosed in this notice if the acquisitions or disposals are of a kind referred to in section 297(2)(a) of the Financial Markets Conduct Act 2013; or

(b) in any other case, 5 trading days after the first acquisition or disposal disclosed in this notice.