

31 October 2025

ACTIVITIES REPORT FOR THE QUARTER ENDING 30 SEPTEMBER 2025

KALiNA Power Limited (“KALiNA” or the “Company”) (ASX: KPO) is pleased to provide this Quarterly Activities Report and Appendix 4C for the period ended 30 September 2025 (the ‘quarter’).

During the quarter the Company continued to advance its portfolio of projects being developed to address AI Data Centre demand for reliable and affordable electricity. The projects are being developed by the Company’s 100%-owned Canadian subsidiary, KALiNA Distributed Power Limited (“KDP”). KDP has a portfolio of five projects in Alberta being developed to provide data centres with co-located, behind the metre power (BTM) electricity from KDP’s planned natural gas-fired power plants. These projects are being developed in proximity to infrastructure including gas pipelines, grid access and resources to integrate carbon capture & sequestration (CCS) in the future.

The current portfolio has the potential to build out in phases up to ~1.7 GW of total capacity.

During the quarter the Company engaged in several important strategic initiatives:

- Sales Campaign to sell KDP’s 60 MW Saddle Hills project site and one or more of KDP’s 200 MW Power project sites
- Continued data centre co-siting planning and documentation with Crusoe
- Engagement of investment bankers, PEI Global Partners and Moneta Securities to arrange financing to fund the Pre-Financial Investment Decision (Pre-FID) development capital needs of KDP’s portfolio
- The transfer and sale process of assigned megawatts under the Alberta Electric System Operator’s (“AESO”) Limit Assignment Process for CAD\$18,000,000

Sales Campaigns for Project Sites

As previously advised, TwelveSix has been appointed to oversee the sale of non-core project sites including the Clairmont Energy Park, the Gilby Energy Park and the Saddle Hills Energy Park. These three sites are not included in the AI data centre Framework Agreement with Crusoe.

TwelveSix is a Calgary-based firm specializing in data centre financial assessment and site acquisition. During the quarter the Company continued to engage with a number of qualified parties in the KDP data room and to engage with such parties with respect to a potential sale. Engagement has continued in the new quarter with terms from different groups being negotiated.

Progress under the Framework Agreement with Crusoe

During the quarter progress on our priority projects with Crusoe did not proceed at the pace originally anticipated. KDP has however continued discussions regarding prioritization of site locations, additional lands, scope of the projects and timelines for commercial development. The parties have

been in the process of documenting a Project Development Agreement Template intended to form the potential contracting basis on each specific project. In person, face-to-face meetings have recently been scheduled with the parties in the U.S. to advance discussions.

Engagement of Investment Bankers, PEI Global Partners and Moneta Securities

After working with a New York investment bank, PEI Global Partners along with a Western Canadian investment bank, Moneta Securities who both conducted extensive due diligence and strategic planning, were engaged to co-lead a financing to fund the Pre-Financial Investment Decision (Pre-FID) development capital needs of KDP's portfolio. Their activity in financing in the Power, Energy and Data Centre sectors as well as Infrastructure transactions positions them to seek the required capital and attract strategic partners. The financing engagement is fully active and KDP is currently involved in management presentations with a number of very well qualified infrastructure investment funds.

Transfer of Assigned Megawatts

Throughout 2025 demand from AI companies looking to establish themselves in Alberta has led to an extraordinary increase in applications for firm power. Since the last quarter, large load applications primarily from AI related entities have now reached over 20 GW. This demand exceeds the total current peak load capacity of the Alberta grid of ~12GW and cannot possibly be met without the development of significant new power generation.

On 4 June 2025 the Alberta Electric System Operator (the AESO) announced its Phase 1 Limit Assignment Process to address the exceedingly high level of demand for firm power service in Alberta, primarily from data centres. The AESO announced it would only be able to provide an interim allocation of 1.2 GW of grid connection for availability in 2027/2028. The remaining large load applications were placed in a queue and advised that any service would largely be dependent upon having on-site power generation to match their load and only have access to the grid for temporary back-up power access.

KDP's allocation of 180 MW represented about 15% of the total allocation and was disproportionately larger than others because KDP's applications for load were integrated with applications for generation as well. Because KDP's projects involve 'behind the metre' power projects and do not require access to grid interconnection until 2029/2030, KDP entered into a transfer agreement setting out the terms of a proposed transfer between KDP, Greenlight and their customer (a Global data centre developer and user) for the MWs originally allocated to KDP ("**Transfer Agreement**"). KDP has transferred these 180 MWs to Greenlight's customer under that Transfer Agreement and received a CAD\$1,000,000 non-refundable deposit at the end of June 2025. The Company reported shortly after the quarter end that the Transfer Agreement process had been completed with an additional CAD\$ 17,000,000 invoiced, confirmed in writing as approved and now due and payable to KDP.

Management Commentary

KALiNA's Managing Director, Ross MacLachlan, commented: *"The sale of our Assigned MWs for ~AUD\$20,000,000 has transformed our cash position and balance sheet while providing powerful validation of KALiNA's business model.*

Obtaining 15% of all MWs made available by the AESO and selling these for a significant sum, highlights the unprecedented demand for power from data centres in Alberta and provides powerful validation of KALiNA's business model. Developing co-located projects with data centres that provide 'behind the fence' power to service data centre demand is exactly what the Province of Alberta and

the AESO want to become the standard. These events reinforce the value of each of our project sites and further position our Company to capitalize on this growth opportunity

The receipt of ~AUD\$20,000,000 will allow us to confidently pursue a range of transactions to permit the further development of our portfolio. The PEI / Moneta engagement to finance KDP together with our initiatives for the potential sale of one or more of our project sites are collectively part of our overall goal to secure adequate capital for our Company in the most accretive manner possible. Successful completion of these capital formation initiatives will govern the number and timing of projects that will be developed over the next several years.

Financials

Cash out flows from the Group's operating activities for the quarter amounted to \$1,061,000. Alberta project development for the quarter amounted to \$723,000, while non-Alberta project development was \$57,000. Corporate staff cost amounted to \$158,000 and general admin amounted to \$123,000 net.

Payments to Related Parties in the Quarter

Directors were paid \$151,000 for services rendered under normal commercial terms. This payment relates to services rendered in the last quarter. No payments were made to directors relating to services rendered in the current quarter.

- ENDS -

This announcement was approved and authorised for release by: Ross MacLachlan CEO

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Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

KALINA POWER LIMITED	
ABN	Quarter ended ("current quarter")
24 000 090 997	30 SEPTEMBER 2025

Consolidated statement of cash flows	Current quarter \$A'000	Year to date (3 months) \$A'000
1. Cash flows from operating activities		
1.1 Receipts from customers	15	15
1.2 Payments for		
(a) engineering and Alberta project development	(647)	(647)
(b) corporate staff costs related to Alberta project development	(76)	(76)
(c) non-Alberta project development and international technology support	(57)	(57)
(d) patent maintenance	-	-
(e) project finance	-	-
(f) Investor relations	-	-
(g) corporate staff costs	(158)	(158)
(h) leased assets	-	-
(i) other administration and corporate costs	(138)	(138)
1.3 Dividends received (see note 3)	-	-
1.4 Interest received	-	-
1.5 Interest and other costs of finance paid	-	-
1.6 Withholding taxes paid	-	-
1.7 Government grants and tax incentives	-	-
1.8 Other	-	-
1.9 Net cash from / (used in) operating activities	(1,061)	(1,061)

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (3 months) \$A'000
2.	Cash flows from investing activities		
2.1	Payments to acquire or for:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	(2)	(2)
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.2	Proceeds from disposal of:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	-	-
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.3	Cash flows from loans to other entities	-	-
2.4	Dividends received (see note 3)	-	-
2.5	Other (deposit paid)	(3)	(3)
2.6	Net cash from / (used in) investing activities	(5)	(5)

3.	Cash flows from financing activities		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)	-	-
3.2	Proceeds from issue of convertible debt securities	-	-
3.3	Proceeds from exercise of options	-	-
3.4	Transaction costs related to issues of equity securities or convertible debt securities	-	-
3.5	Proceeds from borrowings	-	-
3.6	Repayment of borrowings	-	-
3.7	Transaction costs related to loans and borrowings	-	-
3.8	Dividends paid	-	-
3.9	Other (provide details if material)	-	-
3.10	Net cash from / (used in) financing activities	-	-

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (3 months) \$A'000
4.	Net increase / (decrease) in cash and cash equivalents for the period		
4.1	Cash and cash equivalents at beginning of period	1,524	1,524
4.2	Net cash from / (used in) operating activities (item 1.9 above)	(1,061)	(1,061)
4.3	Net cash from / (used in) investing activities (item 2.6 above)	(5)	(5)
4.4	Net cash from / (used in) financing activities (item 3.10 above)	-	-
4.5	Effect of movement in exchange rates on cash held	-	-
4.6	Cash and cash equivalents at end of period	458	458

5.	Reconciliation of cash and cash equivalents at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	Current quarter \$A'000	Previous quarter \$A'000
5.1	Bank balances	458	458
5.2	Call deposits	-	-
5.3	Bank overdrafts	-	-
5.4	Other (provide details)	-	-
5.5	Cash and cash equivalents at end of quarter (should equal item 4.6 above)	458	458

6.	Payments to related parties of the entity and their associates	Current quarter \$A'000
6.1	Aggregate amount of payments to related parties and their associates included in item 1 **	151
6.2	Aggregate amount of payments to related parties and their associates included in item 2	-

Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments.

** This relate to fees paid to directors for services rendered for the last quarter and no payments were made to directors for services rendered during the current quarter. Fees paid were under normal commercial terms

7. Financing facilities	Total facility amount at quarter end \$A'000	Amount drawn at quarter end \$A'000
<i>Note: the term "facility" includes all forms of financing arrangements available to the entity.</i> <i>Add notes as necessary for an understanding of the sources of finance available to the entity.</i>		
7.1 Loan facilities	-	-
7.2 Credit standby arrangements	-	-
7.3 Other	-	-
7.4 Total financing facilities	-	-
7.5 Unused financing facilities available at quarter end		-
7.6 Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.		

8. Estimated cash available for future operating activities	\$A'000
8.1 Net cash from / (used in) operating activities (item 1.9)	(1061)
8.2 Cash and cash equivalents at quarter end (item 4.6)	458
8.3 Unused finance facilities available at quarter end (item 7.5)	-
8.4 Total available funding (item 8.2 + item 8.3)	458
8.5 Estimated quarters of funding available (item 8.4 divided by item 8.1)	0.4
8.6 If item 8.5 is less than 2 quarters, please provide answers to the following questions:	
8.6.1 Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?	
Answer: Yes	
8.6.2 Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?	
Answer: On 8 October 2025, the Company announced that its wholly owned Canadian subsidiary, KALiNA Distributed Power ("KDP") has confirmed with Greenlight Electricity Centre Limited Partnership ("Greenlight") that its customer has executed a demand transmission services agreement ("DTS Agreement") with the Alberta Electrical System Operator ("AESO") relating to a transfer agreement amongst KDP and the aforementioned parties. KDP has invoiced for the C\$17m and received confirmation that the invoice has been approved for payment.	
8.6.3 Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?	
Answer: Yes. See 8.6.2	

Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

Date: 31 October 2025.....

Authorised for release by: Ross MacLachlan CEO

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
4. If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [name of board committee – eg Audit and Risk Committee]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.