





About X2M

ONE CORE PLATFORM

A world leading IoT platform for advanced AI and machine learning applications, harnessing vast data volumes to deliver real-time data exchange, remote control, and predictive insights

AI/ML

Has evolved from smart metering to meet growing global demand for data-driven solutions across industries

Three products



Vision by X2M



Hive by X2M



Help Me device



85+ customers



5 main geographies



40+ patents

The business model - How X2M makes money



SOFTWARE

- One-off connection fee per new device
- Recurring monthly service fee



PLATFORMS

- One-off installation and customisation fees
- Recurring annual fees per platform
- Maintenance and support fees



HARDWARE

- One-off fee per smart device
- Being progressively phased out in many markets



Operational Highlights – Strong start to FY26



Momentum expected to continue into Q2 from contracts already secured together with a significant pipeline of further prospects. From existing contracts, an additional \$4 million in revenue expected to be recognised in FY26



Existing customers addressable market being harvested and repeat orders represent 27% of this quarter's revenues



New markets and new customers from existing markets substantially broaden opportunity size. X2M is poised to capture significant growth



Balance sheet strengthened with net debt reduced from \$5.5m at 30 June 2025 to \$0.7m at 30 September 2025



The X2M platform is well positioned for value capture providing rich data for AI and ML applications



1Q FY26 Financial Highlights¹

Revenue

7 25%

Gross Profit

7 10%

Adj EBITDA loss

√ -7%

Cash at bank

7 1.8m

3%

Opex

Enterprise customers

786



Revenue of \$2.1m up 25% on pcp benefiting from strong contracted pipeline now being deployed



Opex of \$1.7m, up 3% through debt restructuring costs



Gross profit of \$0.9m with gross margin 44%, holding up well



Adjusted EBITDA² loss of \$0.6m, compared with loss of \$0.7m in pcp



86 enterprise customers up 13% on pcp

All financial figures are unaudited



Growth will come from existing geographies

 $TAM > $0.5B^2$



South Korea

- Current customer base accounts for 62% of the water monitoring market.
- 27% of Q1 revenues are repeat orders
- Extend safety device market
- Develop street lighting market.
 Already >\$300k in sales
- Expand customer base



- Expand beyond gas bottle management
- Develop water vertical by leveraging gas product and Korea experience
- Total addressable market for water monitoring is 60m meters or close to \$100m pa in SaaS revenues¹



Taiwan

- Commercialise "Hive.AI by X2M"
 Al platform for renewable energy generators
- First product release executed.
 1st customer acquired
- Product portfolio comprises solar optimisation modules, visualisation, battery storage monitoring



UAE

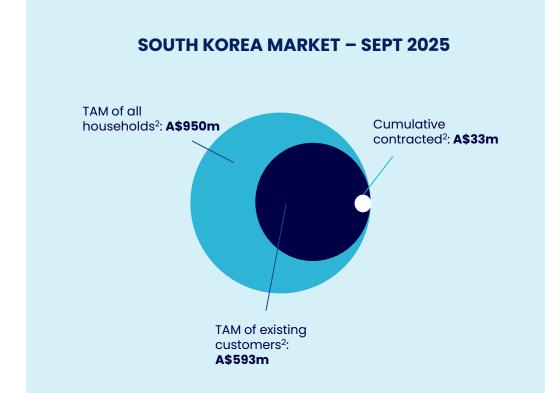
- Driving gas monitoring into gas companies and real estate building operators
- Extending to cooling water meters and building efficiency
- Extending into other Emirates apart from Dubai

86 enterprise and government customers across Asia and Middle East



Progressively converting existing customer TAM

TAM of existing water customers in South Korea: A\$593M market² with A\$30M recurring revenue p.a³



- The TAM of X2M's existing water customers has increased to A\$593 million from A\$316 million in 4 years or to 62% of the total South Korean market.
- Secured share of the customers' TAM, on average, has increased to 5.6% from 2.7%.
- Despite strong growth, overall penetration of customers TAM is low and augurs well for future growth.

^{1.} Data as at 30 September 2025

^{2.} South Korea total addressable market (TAM) and contracted values are based on Year 1 bundled revenues of A\$120 per device



Why X2M? Growth drivers for long-term shareholder return



Unique, worldleading, futureproofed IoT solution enabling smart cities and Al



Early mover advantage with significant barriers to new entrants



Addressable market is large and growing, with significant global potential



Improving cash flow position



Existing footprint in large markets which can be leveraged



X2M Team



Hon. Alan Stockdale AO | Non-Executive Chair

- Currently Emeritus Counsel of Medical Research Commercialisation Fund and Director of Knosys Limited
- Previously Treasurer and Minister for IT and Multimedia of Victoria, as well as Investment banking experience at Macquarie



Mohan Jesudason | CEO and Managing Director

- 11 years leading the X2M business
- Previously Managing Director Gaming at TABCORP, led Telecom NZ mobiles business and grew AXA/AMP to leading positions in the market



Damien Johnston | Non-Executive Director

- Formerly CFO of Tabcorp
- Held several senior finance roles at BHP
- Fellow of CPA Australia and a Member of the Australian Institute of Company Directors



John Stewart | Non-Executive Director

- Extensive Investment banking experience at Gresham, Lazard & JP Morgan
- · Founder and Managing director at Health&
- Bachelor of Laws (Honors), Bachelor of Commerce from the University of Melbourne



Keith Jelley | COO

- 10 years in the X2M business
- 40 years of development and operations experience across 9 countries in military, telecommunications and embedded systems industries



Disclaimer

This Presentation ("Presentation") has been prepared by X2M Connect Limited (Company). You must read and accept the conditions in this notice before considering the information set out in or referred to in this Presentation. If you do not agree, accept or understand the terms on which this Presentation is supplied, or if you are subject to the laws of any jurisdiction in which it would be unlawful to receive this Presentation or which requires compliance with obligations that have not been complied with in respect of it, you must immediately return or destroy this Presentation and any other confidential information supplied to you by the Company. By accepting this document, you acknowledge and agree to the conditions in this notice and agree that you irrevocably release the Company from any claims you may have (presently or in the future) in connection with the provision or content of this Presentation. Statements in this Presentation are made only as at 27 October 2025 and the information in this Presentation remains subject to change without notice. The information in this Presentation is of a general nature and does not purport to be complete, nor does it contain all the information which a prospective investor may require in evaluating a possible investment in the Company or that would be required in a prospectus or product disclosure statement prepared in accordance with the requirements of the Corporations Act. Certain market and industry data used in connection with this Presentation may have been obtained from research, surveys or studies conducted by third parties, including industry or general publications. Neither the Company nor its representatives have independently verified any such market or industry data provided by third parties or industry or general publications, and they take no responsibility for it.

No representation or warranty, express or implied, is made by any person as to the fairness, accuracy, completeness or correctness of the information, opinions and conclusions contained in this Presentation. This Presentation does not purport to summarise all information that a recipient should consider when making an investment decision and should not form the basis of any decision by a recipient. Recipients should carry out their own investigations and analysis of the Company and verify the accuracy, reliability and completeness of the information contained in this Presentation or any other form of communication to which the recipient is permitted access in the course of evaluating the Company.

Not an offer

This Presentation is for information purposes only and is not a prospectus, disclosure document, product disclosure statement or other offering document under Australian law or any other law (and will not be lodged with the Australian Securities and Investments Commission (ASIC)). This Presentation does not constitute investment or financial product advice (nor tax, accounting or legal advice) or any recommendation to acquire shares of the Company and does not and will not form any part of any contract for the acquisition of shares of the Company.

Not financial product advice

This Presentation is for informational purposes only and is not a financial product or investment advice or recommendation to acquire any securities in the Company (or any new holding company of the Company) and does not take into consideration the investment objectives, financial situation or particular needs of any particular investor. Recipients of this Presentation should make their own assessment of an investment in the Company and should not rely on this Presentation. Recipients should conduct their own research into the financial condition, assets and liabilities, financial position and performance, profits and losses, prospects and business affairs of the Company and its business, and the contents of this Presentation. Recipients should seek legal, financial, tax and other advice appropriate to your jurisdiction. Cooling off rights do not apply to the acquisition of X2M Connect Limited Shares.

Investment risk

An investment in Shares is subject to known and unknown risks, some of which are beyond the control of the Company, including possible loss of income and principal invested. The Company does not guarantee any particular rate of return or the performance of the Company nor does it guarantee the repayment or maintenance of capital or any particular tax treatment.

Past and future performance

Past performance information given in this Presentation is given for illustrative purposes only and should not be relied upon as (and is not) an indication of future performance.

This Presentation may contain certain forward-looking statements with respect to the financial condition, operations and business of the Company and certain plans and objectives of the Company. Forwardlooking statements can be identified by the use of forward-looking terminology, including, without limitation, the terms "believes", "estimates", "anticipates", "expects, "predicts", "intends", "plans", "targets", "aims", "outlook", "quidance", "forecasts", "may", "will", "would", "could" or "should" or, in each case, their negative or other variations or comparable terminology. These forward-looking statements include all matters that are not historical facts. Such forward looking statements involve known and unknown risks, uncertainties and other factors that because of their nature may cause the actual results or performance of the Company to be materially different from the results or performance expressed or implied by such forward looking statements. Such forward looking statements are based on numerous assumptions regarding the Company's present and future business strategies and the political and economic environment in which the Company will operate in the future (including in respect of the COVID-19 pandemic, which makes all forward-looking statements highly uncertain), which may not be reasonable, and are not guarantees or predictions of future performance. No representation is made that any of these statements or forecasts will come to pass or that any forecast result will be achieved, or that there is a reasonable basis for any of these statements or forecasts.

Forward-looking statements speak only as at the date of this Presentation and the Company is under no obligation to, and will not, update them. This document should be read in conjunction with other publicly available information.

This document provides information in summary form only and is not intended to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor.

Disclaimer

To the maximum extent permitted by law, the Company and its respective advisers, affiliates, related bodies corporate, directors, officers, partners, employees and agents exclude and disclaim all liability, including without limitation for negligence or for any expenses, losses, damages or costs incurred by you as a result of your participation in an investment in the Company and the information in this Presentation being inaccurate or incomplete in any way for any reason, whether by negligence or otherwise. To the maximum extent permitted by law, the Company and its respective advisers, affiliates, related bodies corporate, directors, officers, partners, employees and agents make no representation or warranty, express or implied, as to the currency, accuracy, reliability or completeness of information in this Presentation. Statements made in this Presentation are made only as the date of this Presentation. The information in this Presentation remains subject to change without notice.





Contact

Mohan Jesudason

Chief Executive Officer investor.relations@x2mconnect.com
T: 1 800 926 926 (1 800 X2M X2M)

Luke Maffei

Automic Markets
luke.maffei@automicgroup.com.au
T: +61 403 193 579