

Preliminary Final Report and Dividend Announcement

EMBELTON LIMITED ACN 004 401 496  
For Year Ended 30 June 2025

**Results for Announcement to the Market**

			<u>\$A'000</u>
Total Revenues	Down	15.6%	to 59,007
Profit after tax	Down	26.7%	to 925
Total Comprehensive income for the period	Down	25.1%	to 932
<b>Dividends (distributions)</b>	Amount per security	Franked amount per security	
Interim Dividend	15.0¢	15.0¢	
Final Dividend			
Ordinary Dividend	<u>20.0¢</u>	<u>20.0¢</u>	
Total Dividends for year	35.0¢	35.0¢	
Previous Corresponding Period:			
Interim Dividend	15.0¢	15.0¢	
Final Ordinary Dividend	<u>20.0¢</u>	<u>20.0¢</u>	
Total Dividends for year	35.0¢	35.0¢	
Record date for determining entitlements to the dividend	19 September 2025		

## Condensed consolidated statement of comprehensive income

	Current period (\$A'000)	Previous corresponding period (\$A'000)
Total Revenues	59,007	69,887
Expenses	(57,398)	(67,724)
Finance costs	(244)	(353)
<b>Profit before tax</b>	<b>1,365</b>	<b>1,810</b>
Income tax	(440)	(549)
<b>Profit after tax</b>	<b>925</b>	<b>1,261</b>
Other Comprehensive income	7	(17)
<b>Total Comprehensive income</b>	<b>932</b>	<b>1,244</b>
<b>Net profit for the period attributable to members</b>	<b>932</b>	<b>1,244</b>
<b>Total Comprehensive income attributable to members</b>	<b>932</b>	<b>1,244</b>

## Consolidated retained profits

	Current period (\$A'000)	Previous corresponding period (\$A'000)
Retained profits at the beginning of the financial period	19,013	18,507
Net profit attributable to members	925	1,261
Dividends and other equity distributions paid	(755)	(755)
<b>Retained profits at end of financial period</b>	<b>19,183</b>	<b>19,013</b>

## Earnings per security (EPS)

	Current period	Previous corresponding period
Basic EPS	43 cents	58 cents
Diluted EPS	43 cents	58 cents

## Notes to the condensed consolidated statement of comprehensive income

### Revenue and expenses

	Current period (\$A'000)	Previous corresponding period (\$A'000)
Revenue from sales or services	58,974	69,824
Interest revenue	4	21
Other relevant revenue	29	42
<b>Total Revenues</b>	<b>59,007</b>	<b>69,887</b>
Details of relevant expenses	44,368	54,487
Cost of goods sold		
Depreciation and amortisation including amortisation of intangibles	1,043	1,008

### Comparison of half year profits

	Current year (\$A'000)	Previous year (\$A'000)
Consolidated profit after tax attributable to members reported for the 1st half year	550	447
Consolidated profit after tax attributable to members for the 2nd half year	375	814

### Condensed consolidated statement of financial position

	At end of current period (\$A'000)	At end of corresponding prior period (\$A'000)
<b>Current assets</b>		
Cash and cash equivalents	97	1,827
Receivables	8,155	6,944
Inventories	11,733	9,614
Other	590	635
<b>Total current assets</b>	<b>20,575</b>	<b>19,020</b>
<b>Non-current assets</b>		
Property, plant and equipment (net)	12,668	8,950
Right of Use Assets	394	466
Intangibles	330	330
Tax assets	516	539
<b>Total non-current assets</b>	<b>13,908</b>	<b>10,285</b>
<b>Total assets</b>	<b>34,483</b>	<b>29,305</b>
<b>Current liabilities</b>		
Payables	7,075	6,699
Borrowings	-	-
Lease Liabilities	217	316
Tax liabilities	142	434
Provisions exc. tax liabilities	1,338	1,307
<b>Total current liabilities</b>	<b>8,772</b>	<b>8,756</b>
<b>Non-current liabilities</b>		
Tax liabilities	131	116
Borrowing	4,900	
Lease liabilities	198	124
Provisions exc. tax liabilities	140	144
<b>Total non-current liabilities</b>	<b>5,369</b>	<b>384</b>
<b>Total liabilities</b>	<b>14,141</b>	<b>9,140</b>
<b>Net assets</b>	<b>20,342</b>	<b>20,165</b>
<b>Equity</b>		
Contributed equity	1,156	1,156
Reserves	3	(4)
Retained profits	19,183	19,013
<b>Equity attributable to members of the parent entity</b>	<b>20,342</b>	<b>20,165</b>
<b>Total equity</b>	<b>20,342</b>	<b>20,165</b>

## Condensed consolidated statement of cash flows

	Current period (\$A'000)	Previous corresponding period (\$A'000)
<b>Cash flows related to operating activities</b>		
Receipts from customers	63,560	80,017
Payments to suppliers and employees	(64,156)	(70,833)
Interest and other items of similar nature received	4	21
Finance costs	(244)	(353)
Income taxes paid	(689)	(201)
<b>Net operating cash flows</b>	<b>(1,525)</b>	<b>8,651</b>
<b>Cash flows related to investing activities</b>		
Payment for purchases of property, plant and equipment	(4,337)	(852)
Proceeds from sale of property, plant and equipment	12	11
<b>Net investing cash flows</b>	<b>(4,325)</b>	<b>(841)</b>
<b>Cash flows related to financing activities</b>		
Repayment of Lease Liability	(25)	(111)
Proceeds /(Repayment) of Borrowings	4,900	(5,500)
Dividends paid	(755)	(755)
<b>Net financing cash flows</b>	<b>4,120</b>	<b>(6,366)</b>
<b>Net (Decrease)/Increase in cash held</b>	<b>(1,730)</b>	<b>1,444</b>
Cash and cash equivalents at beginning of period	1,827	383
<b>Cash and cash equivalents at end of period</b>	<b>97</b>	<b>1,827</b>

## Notes to the Condensed Consolidated Statement of Cash Flows

### Reconciliation of cash and cash equivalents

Reconciliation of cash at the end of the period (as shown in the consolidated cash flow statement) to the related items in the accounts is as follows.	Current period (\$A'000)	Previous corresponding period (\$A'000)
Cash on hand and at bank	97	327
Commercial Bills	-	-
Deposits at call	-	1,500
<b>Total cash and cash equivalents at end of period</b>	<b>97</b>	<b>1,827</b>

## Statement of Changes in Equity

	Contributed Equity (\$A'000)	Foreign Currency Translation Reserve (\$A'000)	Retained Profits (\$A'000)	Total (\$A'000)
<b>At 30 June 2023</b>	<b>1,156</b>	<b>13</b>	<b>18,507</b>	<b>19,676</b>
Profit for the period	-	-	1,261	1,261
Other Comprehensive income	-	(17)	-	(17)
Total Comprehensive income	-	(17)	1,261	1,244
Dividends paid	-	-	(755)	(755)
<b>At 30 June 2024</b>	<b>1,156</b>	<b>(4)</b>	<b>19,013</b>	<b>20,165</b>
Profit for the period	-	-	925	925
Other Comprehensive income	-	7	-	7
Total Comprehensive income	-	7	925	932
Dividends paid	-	-	(755)	(755)
<b>At 30 June 2025</b>	<b>1,156</b>	<b>3</b>	<b>19,183</b>	<b>20,342</b>

## Other notes to the condensed financial statements

### Ratios

	Current period	Previous corresponding Period
<b>Profit before tax / revenue</b> Consolidated profit before tax as a percentage of revenue	2.3%	2.6%
<b>Profit after tax / equity interests</b> Consolidated net profit after tax attributable to members as a percentage of equity (similarly attributable) at the end of the period	4.6%	6.2%

### NTA backing

	Current period	Previous corresponding period
Net tangible asset backing per ordinary security (Includes ROU Assets and Lease Liabilities)	\$9.27	\$9.19

## Dividends

Date the dividend (distribution) is payable

17 October 2025

Record date to determine entitlements to the dividend

19 September 2025

If it is a final dividend, has it been declared?

This is a declared Final Dividend

## Amount per security

	Amount per security	Franked amount per security (at 30% tax)	Amount per security of foreign source dividend
<b>Final Dividend:</b>			
Current Year			
Ordinary Final Dividend	20.0¢	20.0¢	Nil
Previous Year			
Ordinary Dividend	20.0¢	20.0¢	Nil
<b>Interim dividend:</b> Current year	15.0¢	15.0¢	Nil
Previous year	15.0¢	15.0¢	Nil

## Total dividend per security (interim *plus* final)

	Current year	Previous year
Ordinary securities	35.0¢	35.0¢
Preference securities	-	-

## Preliminary final report – total dividend for the year on all securities

	Current period (\$A'000)	Previous corresponding period (\$A'000)
Ordinary securities	755	755
Preference securities	-	-
Other equity instruments	-	-
<b>Total</b>	<b>755</b>	<b>755</b>

## Segmental Information

	Merchandising (\$A'000)	Commercial (\$A'000)	Manufacturing (\$A'000)	Consolidated (\$A'000)
<b>12 months to June 2025</b>				
<b><u>Revenue</u></b>				
Total Operating Revenue	25,786	33,141	6,226	65,153
Less Elimination on Consolidation	-	-	(6,179)	(6,179)
<b>Total External Operating Revenue</b>	<b>25,786</b>	<b>33,141</b>	<b>47</b>	<b>58,974</b>
<b><u>Results</u></b>				
Segment results	1,315	564	(67)	1,812
	Unallocated expenses			(447)
<b>Total Operating Profit before Income Tax</b>				<b>1,365</b>
<b><u>Assets</u></b>				
	14,305	18,999	1,229	34,522
	Unallocated assets			(39)
	<b>Total Assets</b>			<b>34,483</b>
<b>12 months to June 2024</b>				
<b><u>Revenue</u></b>				
Total Operating Revenue	21,844	47,726	7,355	76,925
Less Elimination on Consolidation	-	-	(7,101)	(7,101)
<b>Total External Operating Revenue</b>	<b>21,844</b>	<b>47,726</b>	<b>254</b>	<b>69,824</b>
<b><u>Results</u></b>				
Segment results	556	1,599	39	2,194
	Unallocated expenses			(384)
<b>Total Operating Profit before income tax</b>				<b>1,810</b>
<b><u>Assets</u></b>				
	11,712	16,446	1,067	29,225
	Unallocated assets			80
	<b>Total Assets</b>			<b>29,305</b>

## DIRECTORS COMMENTS

It has been a difficult year for construction as high interest rates, price inflation and weak markets held back building activity across Australia. Residential, hospitality and commercial property sectors have all been affected, and since new construction has continued as our main focus, revenue and earnings are less than those of the previous year.

Looking ahead, the prospect of lower interest rates and stability in building costs are likely to support modest near-term growth in construction, the result being the emergence of an improved pipeline of new project opportunities. This renewed activity will flow through to demand for the Company's flooring and engineering products, however since our involvement typically falls within the late stage of building works, large earnings growth is unlikely to materialise in the current financial period.

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**Basis of financial report preparation**

Material factors affecting the revenues and expenses of the economic entity for the current period.

NIL
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A description of each event since the end of the current period which has had a material effect and which is not already reported elsewhere in this Appendix or in attachments, with financial effect quantified (if possible).

NIL
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Unless disclosed below, the accounting policies, estimation methods and measurement bases used in this report are the same as those used in the last annual report. Any changes in accounting policies, estimation methods and measurement bases since the last annual report are disclosed as follows. (Disclose changes and differences in the half yearly report in accordance with *AASB 1029: Interim Financial Reporting*. Disclose changes in accounting policies in the preliminary final report in accordance with *AASB 1001: Accounting Policies-Disclosure*).

NIL
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Revisions in estimates of amounts reported in previous interim periods. For half yearly reports the nature and amount of revisions in estimates of amounts reported in previous annual reports if those revisions have a material effect in this half year.

NIL
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Changes in contingent liabilities or assets. For half yearly reports, changes in contingent liabilities and contingent assets since the last annual report.

NIL
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## Annual meeting

The annual meeting will be held as follows:

Place

147 Bakers Road, Coburg VIC 3058

Date

5 November 2025

Time

11.00am

Approximate date the annual report will be available

30 September 2025

## Compliance statement

1. This report has been prepared in accordance with AASB Standards, other AASB authoritative pronouncements and Urgent Issues Group Consensus Views or other standards acceptable to ASX .
2. This report, and the accounts upon which the report is based (if separate), use the same accounting policies.
3. This report does give a true and fair view of the matters disclosed (see note 2).
4. This report is based on accounts to which one of the following applies.  
(Mark one)

<input type="checkbox"/>	The accounts have been audited.	<input type="checkbox"/>	The accounts have been subject to review.
<input checked="" type="checkbox"/>	The accounts are in the process of being audited or subject to review.	<input type="checkbox"/>	The accounts have <i>not</i> yet been audited or reviewed.
5. If the audit report or review by the auditor is not attached, details of any qualifications are attached/will follow immediately they are available.
6. The entity does not have a formally constituted audit committee.



James Embelton  
Managing Director

25 August 2025