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PRESENTATION

Operator

(Operator Instructions)

Good afternoon, and welcome to Gerdau's conference call to discuss the results of the third quarter 2019 of Gerdau. (Operator Instructions).

We would like to emphasize that any forward-looking statement that might be made during this conference call related to Gerdau's business outlook, projections and financial and operating goals are mere assumptions based on management's expectations related to the future of the company.

Even though Gerdau believes that its comments are based on reasonable assumptions, there is no guarantee that future events will not affect

this evaluation. Here today are Mr. Gustavo Werneck, Director, President and CEO of the company; and Harley Scardoelli, Executive Vice President and CFO. With no further ado, I would like to give the floor to Mr. Werneck. You may proceed, sir.

Gustavo Werneck Da Cunha - *Gerdau S.A. - CEO & Director*

[Interpreted]

Good afternoon, everyone, and welcome to Gerdau's conference call on the results of the third quarter 2019. Here with me is our CFO, Harley Scardoelli. And for the both of us, it's always a great pleasure to talk to you about our performance and also clarify possible doubts and answer questions that may arise during our presentation.

I will start by talking about our overall results in the quarter. And next Scardoelli will elaborate on the financial performance of the company. After that, I will return to comment on the outlook for the markets where we operate. And we will also talk about our investment plans. At the end, we will both be available

to answer all of your questions.



So let's move to Slide 2, and we will begin with our main highlights for the quarter. I would like to start the presentation of the slide highlighting that last September, we successfully concluded the refurbishing of Blast Furnace 1 at the Ouro Branco Mill in Minas Gerais. The equipment has resumed operation within schedule, complying with planned operating conditions.

Over 5,000 people worked in this scheduled maintenance for approximately 2 months to ensure that the equipment in its peripherals would be up to speed when Brazilian economy resumes growth and demand for steel in the country increases.

Moreover, normalization of inventories at Ouro Branco led us to post the second best quarter in Gerdau's history in terms of free cash flow, something that will be further elaborated by Scardoelli later on.

It's important to emphasize that despite the impacts from the Blast Furnace downtime and the lower pace of exports resulting from a weaker performance of the world steel industry, we begin to see signs of recovery in Brazil civil construction industry at the end of the third quarter.

We already noticed a gradual increase in incoming orders and increases in construction project contracts, coupled with better funding terms and lower interest rates. As expected, the

performance of the retail segment, meaning self-construction and low-income housing, remains strong.

Just to give you an idea, in August, we launched a new online retail platform of Juntos Somos Mais, together, we are more, of which we are partners. And in less than 60 days, we reached 10% of all our retail sales through this channel, demonstrating that we have the opportunity to further consolidate Gerdau as a preferred vendor to this important sector of the economy.

In regards to flat steels, we remain focused on the execution of our strategy to develop products and grow our heavy plate customer base, as we are a reference in the Americas, with state-of-the-art equipment and processes. This quarter, we made important advances with the consolidation of our market share in heavy plates.

Our sales of flat products, however, in the quarters

experienced pressured margins due to increases in raw material costs, mainly coal and iron ore, although our own ore production helped to mitigate the spike in prices of this product. On the other hand, it is worth mentioning that long steel margins remained flat in the period.

In addition, we posted robust results in our North America operation, with EBITDA margin reaching historically high levels. Here, I would like to highlight that unemployment rate in the U.S. was 3.5% in September, according to the U.S. Department of Labor.

This is the lowest rate ever posted since December 1969, indicating that the U.S. economy is quite stable. Now I'll give the floor to Scardoelli, and we'll get back to you after his remarks so that we can talk about the outlook.

Harley Lorentz Scardoelli - Gerdau S.A. - Executive VP, CFO & IR Officer

Thank you, Gustavo, and good afternoon to you all. I would like to start by saying on slide on Page 4, for those of you with us on the web, what are the most important financial highlights of

the quarter. As we will see further on, free cash flow generation in the quarter was BRL 1.9 billion, being the second best free cash flow generation in the quarterly history of the company.

Adjusted EBITDA was BRL 1.5 billion, excluding the effects from Blast Furnace 1 downtime at Ouro Branco in Minas Gerais. EBITDA margin at North America BO remained high because it was able to be

maintained at high levels.

And finally, another highlight was working capital. Our cash conversion cycle went from 84 to 78 days. And in absolute terms, that meant a reduction from BRL 9.4 billion to BRL 8.6 billion, down by 8.5% from the second to the third quarter of 2019, and all of that was positively impacted by inventory adjustments.

Now let's move to Page 5, and I'll talk about the results and the performance of the company in the third quarter of 2019. In consolidated terms, adjusted EBITDA was BRL 1.5 billion on Q3 '19.

And looking at the chart on the upper part of the slide, if we compare to Q3 '18, adjusted EBITDA and adjusted EBITDA margin were down due to divestments in our North America BO, lower volumes in

special steels and also lower export prices from Brazil.

On the other hand, the drop was mitigated by excluding the nonrecurring effects of BRL 181 million related to the downtime of

Blast Furnace 1 at Ouro Branco, net of tax reversals, provisions in the period at the Brazil BO. Without these effects, EBITDA would have been BRL 1.276 billion.

EBITDA margin at the North America BO remained high vis-à-vis Q3 '18, reflecting the new asset portfolio office operation with more profitable assets and also the maintenance of metallic spread. It is also important to mention that EBITDA margin of the South America BO also reached an all-time high, posting record profitability in the quarter.

Now I'll talk a little bit about the company's debt and liquidity position on Slide 6. Gross debt on December 30, 2019, was BRL 15.5 billion. The reduction of BRL 2.7 billion vis-à-vis September

of last year stemmed mainly from debt amortization in the period, which was made possible by a reduction in net debt of the debt position of the company.

A reduction in net debt over EBITDA ratio from 2.23x on September 30, 2018 to 1.96x on September 30, 2019 is a result of our focus in

maintaining relevant free cash flow in previous quarters, resulting in an accumulated amount of BRL 4.1 billion. In the first 9 months of 2019, we were able to post BRL 2.4 billion.

Now moving to Page 7, I would also like to mention that the profile of our debt denominated in foreign currency, mostly in U.S. dollars went from 88% in 2013 to 77% currently. In that same period, our net debt went down from USD 6.5 billion to less than half, \$2.9 billion, which is the current figure. Leverage, which is seen on the lower part of the chart in this slide, went from an all-time high of 4.24x in December 2015 to the current level of around 2x net debt over EBITDA ratio.

Moving on to our next slide, Slide 8, we emphasize the strong free cash flow generation of 1.9 billion in Q3 '19, which represents a significant increase when compared to the third quarter of

'18 and the second quarter of this year, 2019, due to the release of working capital in the period, coupled with a resumption of inventories of Ouro Branco and the resumption of all of our business

operations.

The company remains very focused on cash generation, which is consistent to its financial policy. It's important to notice that in the last 12 months, the company posted free cash flow generation, as I mentioned before, higher than BRL 4 billion, of which BRL 62 million were paid out as dividends, and a significant amount was used to reduce BRL 2.6 billion of our net debt.

Now moving to Slide 9. I would like to conclude by showing a chart that illustrates what we said before. Strong free cash flow generation, and in this case, shown as a percentage of EBITDA

during the period depicted on the slide from 2013 until the first 9 months of 2019, this percentage was, on average, 44% of EBITDA.

Before giving the floor back to Gustavo, I would just like to say that we are working together with an IR consultancy company to make general improvements to our Investor Relations and Market Communications program at Gerdau. In the next coming quarters, we will make changes in adjustments, aiming at improving communication with our investors.

Also, I would like to reiterate the importance of your participation and encourage you to share your comments with us. I would also like to take this opportunity to mention that Gerdau was appointed by the IR Magazine award for having one of the 4 best IR programs in Brazil in the large-cap category. And that's thanks to our IRT. Now I'll turn the floor back to Gustavo. Thank you very much for your attention.

Gustavo Werneck Da Cunha - *Gerdau S.A. - CEO & Director*

Thank you, Scardoelli. Now let's move to our next slide, Slide #10, and to elaborate on some important aspects related to our business operation and also talk about the outlook looking forward. We continue to see good prospects for both Brazil and the U.S., our 2 main markets of operation.

In Brazil, there's optimistic look toward the improved demand for the coming months, including 2020 was reinforced by the relevant increase in steel orders observed in the last few weeks, especially coming from the residential and commercial construction sectors.

According to figures for 2020, published by the World Steel Association last October 14 in Monterrey, Mexico, steel global demand should grow 1.7% vis-à-vis 2019, reaching 1,000,806,000 tonnes, driven by the performance of emerging economies despite a landscape of intense trade tensions.

In Brazil, we will see the effects of seasonality, which is typical for the last quarter of the year. However, right now, we believe, on a more robust recovery of steel demand in the domestic market in 2020, which should be above GDP growth expectations that should be around 2% according to estimates from the Central Bank.

In the civil construction sector, recent real estate indicators show an important acceleration in launches of new construction projects in the main urban areas, with growth rates around 10% to 20% when compared to the same period of the previous year.

Likewise, we've seen a significant reduction in real estate inventories, which in centers like São Paulo, for instance, went from 18 months in the beginning of the year to less than 10 months in the last few weeks.

Another important indicator is the so-called confidence index of the civil construction. They reached 87 points at the end of the quarter, being the best number in the last 3 years. In regards to the

industrial sector despite the difficult landscape we've experienced throughout the year as the industrial GDP was down by 1.9% when compared to 2018, we are now seeing signs of improvement in

the automotive and capital goods sector, and mainly in the oil and gas supply chain sector as well.

The outlook for 2020 is positive, with the consolidation of a trend towards a gradual improvement, and oil and gas should post a more robust growth with concrete investments coming from the proceeds from recent auctions.

In addition, we see good prospects with the approval of the pension reform last week, and we continue to monitor the progress of other structural reforms, such as the tax and administrative reforms in addition to the privatization package and the proposed solutions to solve the problems of competitiveness in the Brazilian steel industry.

The correction of competitive symmetries, as in the case of the tax burden, needs to be resolved before the commercial opening of the country. Moreover, the reinstatement of the Reintegra program is crucial in view of the challenging conditions of the foreign market at the moment. We believe that it makes no sense to lose competitiveness, exporting taxes in a very volatile and

competitive global steel market.

Also, Gerdau is optimistic with the initial progress of the new gas market in Brazil and confirmed its interest in participating in this market. To that end, the company became eligible to participate in the options to understand and help develop the new dynamics of this market.

In regards to our North America operation, we believe that a low unemployment rate should continue towards 2020, and the U.S. economy will remain stable, even in a year of presidential elections. The most recent IMF forecast is that North American GDP will grow 2.1% next year. Local steel production should benefit from the maintenance of Section 232 and inventory replacement throughout the steel chain.

Now looking at Special Steels Brazil, we believe automotive production levels should grow. In an important development coming from the wind energy sector, more recently, Gerdau summit received

approval from customers to produce and sell new products to the wind farm industry, strengthening our position in our industry.

Sales of vehicles were up 9.9% in the period between January and

September 2019, according to most recent data from ANFAVEA, increasing our optimism in relation to this market for next year. [Still] according to ANFAVEA our production of vehicles should

grow 2.1% this year with a positive perspective for 2020.

The negative aspects that concerns us is a significant reduction of 40% in Brazilian exports of vehicles when compared to the same period of the year before, mostly impacted by the crisis in Argentina.

This reduction affects the Brazilian automotive chain, and the hopes for any rebound is postponed for next year depending on the measures to be adopted by the new Argentinian government. In regards to the North America Special Steels division, we recently announced to the market that we appointed Rodrigo Belloc as the new CEO of the operation with the intent of moving forward with the cultural and digital transformation program in the U.S. in addition to anticipating what will happen.

In 2020, we anticipate a scenario of inventory replenishment and signs of rebound coming from the automotive market. I would also like to emphasize that in January of next year, as we anticipated before, we anticipate the startup of the new furnace in Morrow (sic) [Monroe] Mill in Michigan. Now the new electric furnace should begin operation in August of next year according to the original schedule.

In terms of other countries in South America, Peru and Colombia remain in a prominent position. On the other hand, Argentina, while we hope the new administration announces incentive measures to encourage the return of investments in the country based on a pro market and pro-industry agenda.

Well, now let's move to our next slide, Slide 11, to talk about investments. During the third quarter 2019 Gerdau invested BRL 532 million in CapEx, of which BRL 201 million went to general

maintenance and BRL 169 million went to the maintenance of Ouro Branco Mill and \$162 million was spent in technological expansion and updating.

Considering the first 9 months of the year, we earmarked 1.3 billion barrels to Gerdau's operations globally, mainly dedicated for the



maintenance of our units. As mentioned during the second quarter '19 conference call, we are maintaining our investment schedule for the 3-year period between 2019 and 2021, estimated in BRL 7.1 billion. However, we decided to redistribute this amount, lowering disbursements in 2019. This year, we will invest BRL 1.8 billion, and this amount will escalate to BRL 2.6 billion in 2020 and also 2021.

To conclude, and moving to the next slide, I would like to say that now we are part of the largest sustainability initiative in the world, the United Nations Global Pact (sic) [Compact].

Last August, Gerdau became a signatory of the pact, confirming its commitment to be a company with actions based on social responsibility and aligned with the 17 sustainable development goals, the SDGs. This is another step towards building the future we want to leave for our people as a legacy.

Recently, we were voted the best company in Brazil in the mining and steel milling category, and we were the recipients of the Epoca business 360-degree award in partnership with Fundacao Dom Cabral.

The award acknowledges all the efforts we've been undertaking in the last few years to promote a profound culture transformation, modernizing the company and preparing the company for the next 100 years. Therefore, I'm very grateful to our employees, customers and

partners who have joined us throughout this journey.

And now we conclude the presentation and move now to the Q&A session.

QUESTIONS AND ANSWERS

Operator

Ladies and gentlemen, we will now initiate the Q&A session. (Operator Instructions). Our first question is from Leonardo Correa, BTG Pactual.

Leonardo Correa - *Banco BTG Pactual S.A., Research Division - Research Analyst*

Hello, good afternoon. My first question, Werneck, you mentioned during your introduction, you talked about the evolution in the real estate market and new launches. I would just want to explore this topic a bit more because we've seen a frustrating demand in the country, and we've been looking at the real estate market abroad.

And there is a general euphoria and you see that in São Paulo, I mean, inventory levels came down from 18 to 10 months. Interest rates are at a record level. We don't know exactly how the economy will react with all of these stimulus, an increase in credit, but we see a very different landscape.

It is clear that you are beginning to feel this positive impact because obviously, you are heavily exposed in the real estate market because of steel milling, but I would just like to know whether you could quantify this impact better. I understand that in this first week, you're already feeling an improvement in the number

of orders, particularly coming from the real estate industry.

But is -- there's a 10% increase when compared to the previous phase or maybe less or more. If you can quantify that would be helpful. And if you could probably remind us of what is Gerdau's exposure percentage in regards -- I mean, the Longs unit over Gerdau, how exposed is it to the real estate market? And this will help us have an idea of the magnitude of this positive impact looking forward in 2020.

And the second question, still talking about Brazil, it's difficult for us to map or quantify exports margins, but you increase shipments and giving the prices abroad it is clear that we -- this is a loser business.

And correct me if I'm wrong. Can you get any positive EBITDA margin with this level of external prices and what kind of measures you would take. I mean, I just want to understand your rationale in terms of growing exports in such a pressure scenario.

Gustavo Werneck Da Cunha - *Gerdau S.A. - CEO & Director*

Leonardo, this is Gustavo. It's a pleasure to talk to you. I like your expression and a structurally different scenario because, in fact, now I think this is a major piece of news we are bringing out because we've been talking about optimism and good outlook.

But I think it's the first time in the last quarter is that I talked to you about this with concrete figures that really prove that in the last few weeks, the real estate market, construction, residential and

commercial construction market, is experiencing a rebound.

If we compare the first 9 months of this year with the first 8 months of last year, there was a drop of 18%. But it's also important

to look at the comparison of the third quarter of this year vis-à-vis the second quarter. And what we see in our case, is a very important increase of 6% in Longs.

Now if we break down the 6% growth as you asked us to do, we will realize that in that segment that we call steel for armed concrete, like rebar and cut and band, we grew 17%. We can't say that the 17% only refers to market, but this also includes our growth strategy and the strengthening of our channel of Gerdau Commercial, our new company called Juntos Somos Mais.

So there are a few things included that should be taken into account. But this is a number that I want you to consider. 17% was the overall growth of our shipments in the armed concrete segment, and this growth was more accentuated in the third quarter. It came in September, it was maintained in October.

And we see a good outlook looking forward. When we look at launches and the reduction in the real estate inventories, this gives room to further growth looking forward. It's also important to remember

that we will experience a seasonality period in January and February because of the holidays and the vacation season.

But unlike previous years, when this seasonality period ends at the end of January, we will start seeing February and March with higher levels of deliveries and shipments. The other question relates to the level of exposure that our operation in Brazil has vis-à-vis

the civil construction industry, I would say it's about 25% for Longs.

And so we will be exposed to this growth, even though we should recall that there is another segment where we are also present, which is for industry construction, where we also experienced a gradual increase.

And the last topic about the Brazil risk and export volumes. In fact international prices are very low, and we've been seeing that for the last 2, 3 years, shipments of billets in the international market reached \$130, and now business is turning around \$360. This doesn't leave us much margins. We were being very selective in our businesses.

But by the same token, we believe that the prices hit the bottom lowest level, and we believe there should be a recovery in the next coming years. We have no doubt about that. It's very clear. Thank you very much.

Operator

Our next question is from Daniel Sasson from Itaú BBA.

Daniel Sasson - *Itaú Corretora de Valores S.A., Research Division - Research Analyst*

My first question refers to your net debt. Maybe Scardoelli, you can help me reconcile that BRL 1.9 billion and with that drop of BRL 5 million in your net debt, because even considering the depreciation of the currency in the period, which increases debt in about BRL 1 million and the payment of the debt of about BRL 100 million, that net debt should have come down a bit further. So if you can help me do the reconciliation, I would appreciate it.

And my second question refers to the U.S. Even with that \$20 decrease in metal spreads in the quarter, it is still over 10.5%. So if we put together COGS and SG&A per tonne, it is dropping 5% to 6% vis-à-

vis the second quarter.

Therefore, my question is whether you could comment a little bit on the metal spread levels, the current levels and going towards the fourth quarter and whether you have already reached higher efficiency levels in order to have more sustainable margins of around 10% in a longer period of time? Or you still believe that you'll still have room to reduce COGS as a percentage of your revenue? That's all.

Harley Lorentz Scardoelli - *Gerdau S.A. - Executive VP, CFO & IR Officer*

Daniel, this is Harley. In terms of reconciliation of the variation of that almost BRL 1.9 billion vis-à-vis the net debt, you almost got there. There was just a few minor points that I will clarify. So let's look at the big figures. Free cash flow generation, BRL 4 billion. We -- there was a variation of 9% of the U.S. currency. So there was BRL 1 billion in exchange rate variation and this effect.

Now we see the reversion of the dollar, so this effect should be made null, but BRL 1 billion of exchange variation. And now we have to include the nonrecurring effects, BRL 0.2 million, that you subtract of nonrecurring events. So then we subtract that.

And now so we have dividends that we pay out this quarter. And related to the second quarter, about BRL 0.1 billion 100-and-something million reais. And that was interest rates that became part of this calculation. So 1.9 minus 0.1 dividends and accrued interest, you get to that variation of net debt.

Gustavo Werneck Da Cunha - *Gerdau S.A. - CEO & Director*

Thank you, Scardoelli. Now let me refer to metal spread in our North America build. Looking at a further -- looking further. 2017, that was one of our worst years in terms of metal spreads. In the entire steel industry in the U.S., we were at a level of \$350 for a short ton and the metal spread in general was that in the U.S. and throughout 2018, things changed a bit because of Section 232.

So I think we saw an increase of about \$100 from 2018 to 2019, considering \$450 per tonne in 2019. In 2019, I will say that on average, I think it increased, metal spread increased by \$20. And the peak of that metal spread occurred around March of this year. And at one point, it was \$502 per short ton. I think I mentioned that number in a previous occasion.

So since that spike from February through March, there has been a reduction, but it has been a gradual reduction. So that reduction of \$20 that you mentioned, meaning that what we see looking forward

is that there should be a slight reduction and a certain stability, but we don't have any indicator that can tell us that we will experience a very sudden drop in metal spreads in the coming years.

And I think that we're moving towards stabilization, especially considering what we've seen in the last quarters. Now in terms of the performance of our operation, I would like to remind you, Daniel, that there are 2 large avenues of opportunities that will allow us to

improve our Longs performance in the U.S. In terms of Longs, we will recover margins.

And I think that with the plans that were deployed up to now, we were able to recover 50% of our performance, but we still will have the opportunity to capture increased performance throughout 2020. And

there is another path to recover performance through the technological advances of our equipment, and this depends on CapEx that was approved last year.

And as of next year, that CapEx will be materialized and will increase our performance. I would also like to take the opportunity to say that our special steel operations in North America, I mean more recently, we promoted changes in the leadership of the organization; Mark Marcucci, our former CEO, is retiring now after several years of excellent contribution to Gerdau.

And now the new CEO is Rodrigo Belloc, who's been with the company for many years, and he has a long time expertise in long steels. And he will take the CEO position of our joint venture in the Caribbean. So I have no doubt that with Rodrigo in the Special Steel segment, we will lead Gerdau to another level.

And as we promoted this performance improvement in Longs, I am sure that throughout next year, I'll come back here to tell you more about the achievements that we will be able to get in the special steel operations.

Operator

Next question from Timna Tanners from Bank of America, Merrill Lynch.

Timna Beth Tanners - *BofA Merrill Lynch, Research Division - MD*

Yes. I wanted to follow up, if I could, please, on the market outlook for Specialty Steel because if you look at the volumes, they are the lowest that I could find on record. So I appreciate that you have a better outlook, but I'm just trying to quantify how much better given, again, how much it's dropped. So just to understand what the delta could look like and what you're seeing there?

And then to follow up on the second question is on the U.S. market. Some of the latest leading indicators on construction, like the ABI and construction spending levels, are pointing to more of a downturn or a stall in activity. So can you tell us what your customers are indicating to you there? What you're seeing in terms of activity? And also help us understand some of the competitive behavior in the market, like the sharp decline in beam prices. If you could elaborate a bit more on that, please?

Harley Lorentz Scardoelli - *Gerdau S.A. - Executive VP, CFO & IR Officer*

Timna, we had a difficult time listening to your question. So we are trying to get things here and there to be able to get the full scope of your question. So in general, she's asking about the fundamentals of the U.S. economy, the possible weakening of the economy and our business in the coming years, coupled with the announcements of new discounts, particularly in the large structural profile.

So in general, how do we see the health of our businesses in the U.S.? In general, for next year, we see the U.S. economy moving strong. We are anticipating GDP growth of about 2% in the U.S. We haven't seen, in terms of new orders, any weakening in terms of volumes, our backlog of orders that entered in the past few weeks does not indicate any weakening of the businesses where we operate. In fact, there was a price decline because of discounts published by



the structural profiles industry.

But in a way, they mitigate the drop in scrap prices. I remember in our last conference call, we talked about scrap, and I was telling you that we were seeing a continuous drop along the next months, which indeed materialized.

So in terms of both items, we were able to maintain a spread, which I mentioned before, within stable and comfortable levels. But looking towards 2020, we don't see any structural changes in our results or our profitability levels in the Long segment.

Now talking about specialty steels. So it has been a more difficult year because there was a very important destocking in that chain. After Section 232, there was a destocking in the chain. And there was an outlook of scarcity of raw materials.

So -- but after the 232, there was a better understanding in the market and people then felt there wouldn't be scarcity of materials. In terms of oil and gas in the U.S., there was a decline in terms of what we traditionally sold. But looking forward, we see some recovery in the new segment of specialty steel, specialty vehicles.

And one point that is worth mentioning here and in other opportunities, I talked about that there is a mechanism called surcharge, where you transfer to our contracts any ups and downs in the scrap prices.

So considering that as scrap prices in the U.S. has now reached maybe an all-time low in the U.S., so looking forward, we see an increase in scrap prices. And this somehow will help in terms of transferring that to our customers.

I would also like to take this opportunity to say that our rationale related to these is that scrap prices have reached the bottom in the U.S. I mean I can recall spread prices -- price levels that does not motivate people to collect scrap throughout the country. So that's why levels are so low.

Considering the winter in the U.S., colder climate, which really makes this lull more difficult. Everything leads me to believe that very soon, we shall see increases in the scrap prices. And in the last few weeks, where we saw announcements of increases in flat steel. And with some time, this may impact longs. So in general, I see a stable outlook in regards to our businesses in the U.S. in the next coming year.

Operator

Our next question is from Carlos De Alba from Morgan Stanley.

Carlos De Alba - *Morgan Stanley, Research Division - Equity Analyst*

So first question, so maybe continuing with the outlook for the fourth quarter in Brazil. Gustavo, you mentioned that the company has seen now some recovery in civil construction. Could you maybe elaborate as to whether or not you expect to see the performance of the business unit already reflecting this improved demand conditions or if it is something that you will probably see really only materialize in the numbers in the first quarter?

Also, what is the capacity utilization right now in Brazil? And how has it moved in the last few weeks or months? Do you expect to shut down any electric furnace or how do you see your operations running?

And then my second question has to do with working capital, which obviously, did extremely well in the third quarter. But as we close the year, how do you see the current levels of receivables and inventories, which declined significantly in the last quarter, do you see them remaining stable as of September 31, relative to September 31 or you see scope for further improvement?



Gustavo Werneck Da Cunha - *Gerdau S.A. - CEO & Director*

Thank you, Carlos. So I will answer his first question related to all of the impacts in terms of cost utilization of installed capacity and in the next coming months, with the demand growth

coming from residential and commercial construction.

So as I said before, the Long segment accounts for 25% of our business or 1/4 of our business, and it has an important impact in our results. But once again, we also notice that we are being more selective in our businesses related to exports.

So we always have our exports portfolio settled 3 months in advance. So today, we already have shipments scheduled for November, December and January, and this allows us to work with a capacity of about 70%, Carlos, and our production concentration will be very strong in our Ouro Branco Mill, the refurbishing of the blast furnaces and the advantage we have with our own ore production close to the mills. Once we increase volumes in Ouro Branco, we will be able to capture important cost gains in our main mill.

The decision whether to maintain this capacity around 70 or maybe slightly before -- slightly lower than that, will depend on what will happen after February. So before we make any decisions, we will take a closer look of our capacity, so as to maximize our results vis-à-vis the reduction in export prices.

Our decision will be very strong, a view of the profitability that this will bring to our business. I will now give the floor to Werneck that will elaborate more on that. I mean, Carlos, ask about what we see in the third quarter, working capital or whether that situation would be maintained.

There was an increase -- a significant increase in working capital earlier this year, and that was much related to the refurbishing of our blast furnace, one of which led our working capital levels to be higher than expected and we've been seeing that in the last quarters, which was below 80 days.

That reversal that we were able to do in the third quarter should be maintained. Traditionally, we try to optimize working capital by year-end. So in the fourth quarter, we see a very positive trend in terms of our working capital, looking towards the end of the year.

For 2020, there is a slight change of reversal. But again, our idea is to maintain our average cycle levels below 80. So for the fourth quarter, the trend is positive, and we will also reduce working capital, and we will maintain, on average, is below 80 days.

Operator

Our next question is from Thiago Lofiego from Bradesco BBI.

Thiago K. Lofiego - *Banco Bradesco BBI S.A., Research Division - Director & Head of the LatAm Pulp & Paper and Metals & Mining Equity Research*

Werneck, I've got 2 questions. The first is whether you can comment a bit on the competitive environment for longs in Brazil in the short term, and now thinking in terms of the mid-range, whether you see

any possibility of further consolidation in this very fragmented market.

The second question relates to the ramp-up of Ouro Branco after the end of the downtime. How should we see costs evolving in Ouro Branco, both for the first quarter as well as throughout 2020? What would be an optimum point? When would you reach an optimum point of costs?

Gustavo Werneck Da Cunha - *Gerdau S.A. - CEO & Director*

Thiago, let me just answer both of your questions. The competitive environment is stable. We are not seeing any major changes to the competitive environment this quarter when compared to the

previous one. So last time we talked, we referred to larger competition in terms of profiles, but we are seeing a certain stability.

Now in regards to consolidation, this is always a topic that we

monitor closely. But I would say that it's not anything simple in terms of competition, organizations and I couldn't be able to say whether there is any possibility in the short- or mid-term for further consolidation in Brazil.

The Ouro Branco furnace, we estimated a 60-day downtime and it resumed operation within schedule, and the performance is extremely good. Now the 2 blast furnaces at Ouro Branco are totally refurbished in full conditions to capture all cost opportunities that we see looking forward. So as I told Carlos, our strategy for next year is to work at full capacity in Ouro Branco because this is a platform where we can get a good cost performance.

But we also have to take into account how prices will evolve, particularly coal prices, because when it comes to ore, we have our own production, and we use that alternative up to the limit. So I think the price of coal is what will dictate how competitive we can be in that operation.

I think now I would say that we went through a moment when Ouro Branco production declined because of the downtime, coupled with increases in coal prices will impact inventories in the second and third quarters, but we reached a peak, and the trend now is to find a more comfortable and stable level.

Therefore, I believe that the outlook is very positive in terms of

costs and competitiveness in Ouro Branco. We just have to take a closer look at exports, looking at all the opportunities we have, not only with Ouro Branco, but also in terms of our mini mills and scrap. A major -- we have to adjust the export levels to what we need.

Thiago K. Lofiego - *Banco Bradesco BBI S.A., Research Division - Director & Head of the LatAm Pulp & Paper and Metals & Mining Equity Research*

I just want to go back to what you said. You talked about stable is still challenging or the environment is more balanced. And now going back to the second question, can you quantify what you expect in terms of average cost improvements in 2020 when compared to the average of this year or the third quarter? If you could give us some number numbers, I would appreciate it.

Gustavo Werneck Da Cunha - *Gerdau S.A. - CEO & Director*

Thiago, this competitive environment, in a way, it's very stable. And despite the slow demand, profitability in the domestic market is very adequate and very stable. So in a moment of low demand, we've been able to navigate in longs with export premium today of around 4%.

And I believe that as the market recovers, as it is happening now, we see good possibilities of expanding our profitability in the domestic market. In the flat steel market, I see more competition when compared to longs, for a series of reasons, including the impact of coal in this segment.

But also, I see a concrete possibility for early next year. But we will stop working with premium of negative exports. And so today, we have a 4% negative. So I see a good possibility of these premiums reverting next year. So I think for 2020, we will have positive

premiums in the area of flats as well.

Well, in regards to costs in Ouro Branco, it's difficult to anticipate what the performance will be throughout 2020 because we will then -- we will have to buy coal, and it's difficult to tell whether the drop in prices will be more sudden.

But in general, referring to ore, I will say that we can be competitive this year. There will be a dilution in fixed costs, which will be stronger than this year because both blast furnaces will be

working at full capacity and the main issue is the behavior of coal prices.

Operator

Our next question is from Caio Ribeiro from Crédit Suisse.

Caio B. Ribeiro - *Crédit Suisse AG, Research Division - Head of LatAm Metals and Mining Team*

My first question relates to the sales mix in Brazil. This quarter you had higher sales in the domestic market when compared to the foreign market. And I think this impacts the revenue per tonne in the third quarter. But in the fourth quarter, do you anticipate any special rebound that could change the mix effect? Or you still see stronger exports than sales in the domestic market?

And my second question has to do with steel import tariffs and a possible reduction that may come up in the government's agenda that more recently came up. So how are the conversations with the

government evolving to that end -- and then what is your expectation?

Gustavo Werneck Da Cunha - *Gerdau S.A. - CEO & Director*

Caio, well, we are just facing a typical seasonality for this time of the year, even though indicators of new launches of residential and commercial construction points to a very positive trend in terms of sales of longs.

And this is a typical seasonality. So for the fourth quarter, we shouldn't expect different shipment numbers when compared -- I mean, any different than what we had in previous years, but the positive outlook is that as soon as the seasonality season is over, we will see new levels of demand. In exports as well, we are being more selective in our choices.

We don't expect to replace this non-production in the domestic market, replacing it with exports. A large part of the business is we see a \$360 billet. They do not leave positive margins. That's why we have to be very selective in our choices. In December, we will stop production.

Last year, we had prices that allowed us to work with stronger capacity in the fourth quarter. Now in regards to the so-called commercial opening and export tariffs, I think we are very comfortable with the way this will take place in Brazil, we are not anticipating any major short-term changes.

And we communicate with the government through the institutions that we belong to. One of them is Institute to ASO Brazil. And as such, they're -- they have a very strong relationship with the Ministry of Economics and secretaries of the ministry.

And I think there is a general consensus that the commercial opening in Brazil has to take place once we increase competition. I'll give you a typical example, an in-house example, the impact of the

freight table introduced in Brazil since the trucker strike in May of last year, would bring a direct impact to our business of around BRL 200 million.

But we seek for all of the possible alternatives, things that we didn't even think about doing before we venture into predictive



platforms, digital technologies, et cetera, et cetera. We did everything we could to mitigate the risks out of that BRL 200 million -- that BRL 300 million did not make part of our books because

we found alternative solutions. Imagine in the industry as a whole.

So I would say that the government is very sensitive to this issue. And they have deep knowledge that -- and they believe firmly that the commercial opening in Brazil will happen once the competitiveness, the competitive bottlenecks are solved, things related to tax issues, et cetera, et cetera. So we are comfortable with the way things will evolve in Brazil.

Operator

Our next question from [Marcio Fadiche] JP Morgan.

Unidentified Analyst

I think most of my questions have been answered. I just have a follow-on question. Werneck, I think you said that the parity of imports today is slightly positive. I just want to understand

what is the prospects for price increases at the end of the year or whether for any price parity for any other given reason.

Gustavo Werneck Da Cunha - *Gerdau S.A. - CEO & Director*

[Marcio], let me give you more details about the premiums. In the Long segment, in early October, the premium was 3% positive. With this round of price increases in Longs, which is taking place right now, we hope that in early November, premium will be around 6% to 7%.

We believe that in the next few months, this will be the level that we will work with. Now in regards to flat steel, in early October, there was a negative premium of 3%. And at the end of the month, I think, the same level will remain.

We believe that in -- by December or the end of this year, this level will still maintain with a possibility of leaving this negative position and going towards a more positive position after the seasonality season is finished.

Operator

We now conclude the Q&A session, I would like to give the floor back to Mr. Gustavo Werneck for his final remarks.

Gustavo Werneck Da Cunha - *Gerdau S.A. - CEO & Director*

Well, I would like to say that, as always, it's been a pleasure to talk to you. On my behalf and on behalf of Scardoelli, thank you very much for participating. Thank you for your questions that

always help us to become a better company.

And I would like to invite you all to join us again in our next conference call, which will take place on February 19, 2020. And I would like to put all of ourselves available to answer any further questions so that we can straighten our ties. Good

afternoon, and I wish you a very good week. Thank you very much.



Operator

Gerdau's conference call is now concluded. Thank you very much for participating, and have a very nice afternoon.

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